



Finance Sub-Committee 18 December 2017

Budget Monitoring to 31 October 2017

Purpose of report

To provide an update on the forecast Revenue and Capital positions against the approved budgets for the period ended 31 October 2017 in financial year 2017/18.

Attachment(s):

- Appendix 1 – Service Expenditure Analysis
- Appendix 2 – Capital Programme
- Appendix 3 – Financial Performance Indicators

1. Introduction

- 1.1. This report provides an overview of the council's forecast revenue and capital position up to 31 October 2017 against the approved budget 2017/18. It highlights any significant under or overspending and identifies its impact on the year end position.
- 1.2. This report informs Members of high-level variations over £10k, which could potentially have a significant impact on the overall financial position of the council. Detailed information on less significant variations can be obtained directly from the budget holders.

2. Overview annually

2.1. Revenue Overview

- 2.2. Council approved a total budget requirement of £10,810,681 for 2017/18 which included a council tax requirement of £4,125,909, as well as parish precepts and a number of technical accounting entries and adjustments. For monitoring purposes, the Finance Sub Committee is focussed on the collectable income and expenditure of this council. The original revenue budget for the net cost of services, before such adjustments and items, was £9,179,726.
- 2.3. Since the budget setting in March 2017, the total budget has been revised to £9,221,998. The increase in budget relates to net interest receivable and carry forwards from 2016/17 totalling £42,272 (net) approved during the year, as shown in **Table 1** below:

Table 1

	£
Net cost of services	9,179,726
Net Interest Receivable	(100,000)
Carry forwards from 2016/17 (FSC 08/05/17)	142,272
Revised budget as per Outturn report	<u>9,221,998</u>

2.4. Revenue Update

- 2.5. The estimated services outturn for the year is an underspend of £119k. This is mainly due an increase in rental income of £234k offset by an increase in the expected deficit in relation to the Housing Benefit Subsidy. Further detail can be seen at section 2.12.

2.6. **Table 2** below shows the actual expenditure to date against budget, and the estimated out-turn for year with the variance against budget.

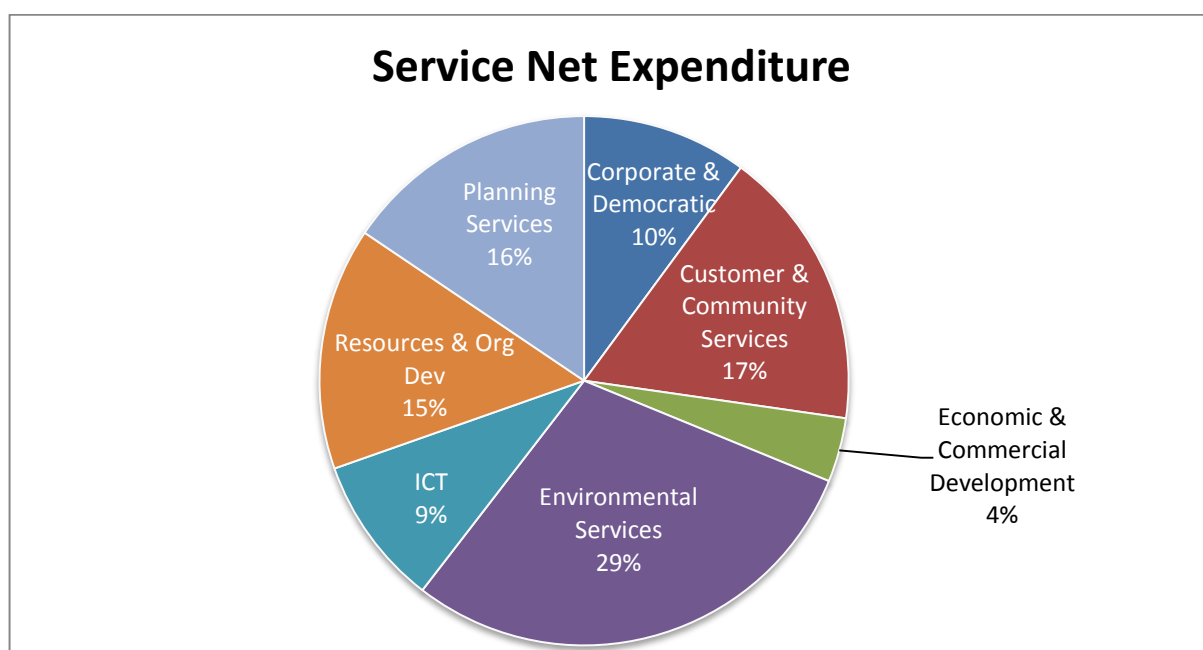
	Budget 2017/18	Actual and committed to date	Estimated Outturn	Variance
Corporate Services	£902,771	£924,816	£919,413	£16,642
Customer & Community Services	£1,464,026	£1,054,696	£1,563,089	£99,063
Economic & Commercial Development	£579,380	£238,300	£356,700	(£222,680)
Environmental Services	£2,690,464	£1,616,657	£2,664,624	(£25,840)
ICT	£839,778	£1,394,838	£833,312	(£6,466)
Resources & Org Dev	£1,343,074	£826,494	£1,349,398	£6,324
Planning Services	£1,402,505	£879,089	£1,416,185	£13,680
	£9,221,998	£6,934,891	£9,102,721	(£119,277)

NB: Corporate & Democratic Core includes, Chief Executive, Executive Director and Chief Finance Officer reporting

2.7. There are currently some large variances showing between the budget for 2017/18 and the actual and committed to date figures. These are as follows:

- A large variance throughout each service area is due to staffing costs. The budget is for the whole year whereas the actual costs will only include staff costs for the period (April 2017 to October 2017).
- The monthly housing benefit subsidy income is showing as a big credit within the actuals for Customer Services due to a timing difference to when housing benefit payments are made.
- There are also differences due to spend which is anticipated but is not committed on the system as a purchase order has not yet been raised against it
- ICT incurs costs for the Borough Council of Wellingborough as part of the shared service arrangements. However, the invoice has not yet been raised to BCW to recover these costs. This will balance out by the year end.

2.8. The chart below shows the net service expenditure as a percentage of the total estimated outturn position for 2017/18.



2.9. Vacancy Factor

2.10. During the last 3 years the council has included a vacancy factor in the budget of £200k (based on 3.5% of staff turnover). This has again been incorporated into the 2017/18 budget and MTFS.

2.11. The monitoring of the vacancy factor is set out below:

Vacancy Factor	£k
Vacancy Factor (3.5%)	200
Vacancy Savings to date (October 2017)	(127)
Further vacancy savings required	73

2.12. The savings to date are in line with expectations to achieve the full £200k by the end of the financial year. The risk associated with the vacancy factor is that staff turnover may not be experienced at previous levels resulting in the amount of salary savings achievable being lower than expected. This will continue to be closely monitored and reported during 2017/18.

2.13. Variances over £10k

2.14. **Table 3** below provides a summary of the main savings and pressures of over £10k. A detailed breakdown by Head of Service is shown at **Appendix 1**.

Service area	Saving £'000	Pressure £'000	Reason for variance
Environmental Services		62,000	Additional disposal costs and waste management charges
Environmental Services	(67,000)		Increased subscription and recycling credits from Garden Waste
Environmental Services	(45,000)		Increased recycling credits
Environmental Services		10,480	Additional Waste Management charges
Environmental Services		9,500	Slow start to the year for commercial premises income
Environmental Services	(9,515)	10,000	£9.5k savings in waste management charges used to fund £10k revenue contribution to capital for additional wheelie bins
Chief Finance Officer		14,500	Increase in insurance premium
Customer & Community		100,000	Deficit due to housing benefit overpayments
Economic & Commercial Development	(226,080)		Rental income from retail site, Rushden
Resources & Org Dev	(27,059)		Individual Electoral Registration (IER) Funding
Resources & Org Dev		33,383	Cost of annual canvass for IER
Various		15,514	
	(374,654)	255,377	(119,277)

2.15. The forecast underspend will increase the anticipated contribution to reserves as budgeted for 2017/18. This is shown in more detail at paragraph 2.25.

2.16. The detailed breakdown at Appendix 1 shows that currently there are pressures and additional income identified which could be incorporated into the budget for 2018/19. As mentioned previously, this is the first detailed reporting period for the financial year and the expectation is this will change during the remainder of the year as the financial position becomes clearer.

2.17. Potential Risks

2.18. During 2016/17 it was reported that there was uncertainty around the timing of the implementation of the Universal Credit changes. Following on from the Autumn budget announcements in November 2017, the council has been informed that a full

service roll out will now take place in May 2018. Residents are also served by other centres outside the district where roll out dates vary but will all be completed by August 2018. The Chancellor also announced a series of other changes to the roll out programme in order to address issues that have been raised. These changes are due to be in place before roll out in May 2018 and should help mitigate the potential financial risk to the council highlighted previously. The situation will be closely monitored.

- 2.19. During 2017/18, the council has seen an increase in numbers for homelessness applications and temporary accommodation. In addition to this, there are also expected to be implications arising as a result of the provisions within the Homelessness Reduction Act 2017 which will be implemented early in 2018 and will place new duties on the council. The council is preparing to utilise additional grant income to support these changes where possible. However, it is difficult to estimate the financial impact of these changes and further mitigations may be required in response to these going forward.

2.20. Business Rates

- 2.21. The volatility surrounding changes to business circumstances continues in 2017/18. Changes such as demolitions, changes in use, business rate reliefs and valuations for new businesses remain a risk to the council.
- 2.22. During 2014/15 changes to the rules governing alterations to business rates were announced which meant any appeal submitted after 1 April 2015 would not be backdated to 2010. This resulted in a significant increase in appeals prior to that deadline.
- 2.23. The Valuation Office has been very slow in responding to the number of appeals. Based on the Valuation Office data provided at 31 October 2017 for the appeals listing, there were 180 appeals outstanding. The council has estimated the financial impact of the appeals going forward at £1.345m, which will be met through various reserves that have been set aside.

2.24. Business Rates Pool

- 2.25. The council currently works with other councils across Northamptonshire to maximise the benefits of a business rates pooling arrangement. The pooling arrangement has benefitted the council by an additional £1.4m to date.
- 2.26. The composition of the Business Rates Pool has been reviewed against the basis of the projections for 2017/18. The current pooling arrangement continues to provide the optimum return and is generating around £1.5m more in comparison to the previous pooling composition.
- 2.27. The council is currently awaiting the outcome of a proposal to be part of a 100% business rates pooling pilot for 2018/19. This is a joint bid for all authorities within the current Northamptonshire pooling arrangement and if successful will lead to additional financial resources to support business and housing growth within the County. If not successful, it is recommended that the existing pooling arrangement continues in 2018/19.

2.28. Revenue Reserves

- 2.29. When the council set its budget in March 2017 it included a £604k contribution to reserves. The forecast position for the year as a result of the changes set out above is shown in the table below:

Reserves	As at 31 Oct 2017
	£k
Budget contribution to reserves	604
Forecast underspend for the year	119
Revised contribution to reserves 2017/18	723

2.30. The impact of the latest outturn position on revenue reserves is set out in the table below:

Revenue Reserves	£k	£k
Revenue Reserves Q4 2016/17		
Grants Unapplied		297
General Reserves		1,500
Earmarked Reserves		12,563
Revenue Reserves as at 1 April 2017		14,360
Less:		
Community Projects	(476)	
Use of earmarked reserves	(5,240)	(5,716)
Revised Reserves		8,644
Add:		
Contribution to Community Projects Reserve		1,126
Forecast Contribution to reserves 2017/18		723
Forecast revenue reserves (incl. earmarked at 31 March 2018)		10,493

2.31 Within Earmarked Reserves there is a provision of £10k for Monitoring Officer costs which is intended to reflect the anticipated but irregular funding requirements for investigation and other legal costs arising from complaints against Councillors. There has been a steady rise in both the overall number of complaints, and those being referred for investigation in recent years. So far, in 2017/18 the total cost of this activity is estimated to be £30k and there are other possible costs in the pipeline. It is therefore proposed that a contribution to this reserve of £25k is made in this financial year from the forecast in year underspend. In addition, it is proposed that provision is made for a further £15k as a reserve in 2018/19 as part of the MTFs.

2.32 Treasury Management

2.33 The council had an investment portfolio of £26.54m at 31 October 2017. The current average interest rate achievable is 0.34%. This is lower than anticipated when the budget was set in March 2017, when the estimated rate was 0.5%. The current outlook on the UK's financial economy remains unstable following the outcome of the EU Referendum vote. A further consequence of this was the Bank of England's announcement last year to cut the interest rate from 0.5% to 0.25%. Although this has now increased to 0.5% from November, it will take time to filter through to the market.

2.34 Whilst the investments are achieving a lower rate of return, the level of cash balances held by the council remains higher than anticipated when the budget was set. Whilst this has helped to reduce the impact of the lower interest rate, the estimated income from interest received is expected to be below budget. This is set out in the table below. A detailed report on Treasury Management will be presented separately to Finance Sub Committee on 18 December 2017.

Treasury Management Budget vs. Estimated Outturn

	Budget £000	Estimated Outturn £000	Shortfall £000	
Investments	£100,000	£91,858	(£8,142)	Lower interest rates being achieved, partly offset by higher than expected cash balances
Total	£100,000	£91,858	(£8,142)	

3 Capital Overview

3.1. Capital Expenditure 2017/18

3.2 The table below sets out the current budget for the approved capital programme and the total amount for those projects which remain in the development pool:

Table 1	2017/18 Budget	Re-profiled from 2016/17	Approved within year	Dev Pool Additions	Revised Position
Capital Programme					
Disabled Facilities	£500,000	£130,565	-	-	£630,565
Housing Projects	-	£129,400	£25,000	-	£154,400
Leisure Projects	£25,000	£140,000	-	-	£165,000
Commercial Property	-	-	£3,900,000	-	£3,900,000
Environment Projects	£270,000	-	£10,000	-	£280,000
Corporate Systems	£260,000	£412,017	£361,732	-	£1,033,749
Property Maintenance	-	-	£86,000	-	£86,000
Superfast Broadband	£300,000	-	-	-	£300,000
Total	£1,355,000	£811,982	£4,382,732	-	£6,549,714
Development Pool					
Housing Projects	-	-	-	-	-
Leisure Projects	-	-	-	-	-
Environment Projects	-	£40,000	(£25,000)	-	£15,000
Central Services Projects	-	-	-	-	-
Corporate Systems	£357,500	£489,310	(£341,321)	-	£505,489
Property Maintenance	£346,000	-	(£92,600)	-	£253,400
	£703,500	£529,310	(£458,921)	-	£773,889

3.3 The council's Capital Programme for 2017/18 of £1,355k was approved by Council in March 2017. Since then, the budget has increased to £6,550k as a result of changes within the financial year. A significant addition to the capital programme was the investment into a retail site in Rushden costing £3.9m from which the council will receive an income of £280k each year. Other changes include the re-profiling of expenditure from 2016/17 since the budget was set in March 2017, additional budget and promotion of projects from the Development Pool to the Approved Capital Programme. These movements have been formally approved during 2017/18.

3.4 The estimated forecast spend on Disabled Facilities Grants is currently around £480k, which includes spend to date and committed spend. However, it should be noted that there is also currently around £400k of applications which are being progressed and due to the timing of these being completed the forecast outturn is subject to change. The situation will continue to be monitored throughout the year and any updates will be reported back to Committee.

3.5 The estimated forecast for Corporate Systems is currently showing an underspend of £450k. This is due to the inclusion of the ICT Transformation investment of £450k which is currently within the Approved Capital Programme. However, the costs

incurred to date relate to consultancy costs and are classified as revenue costs. Therefore, it is recommended that this line is removed from the Approved Capital Programme and the spend remains within revenue budget. Members will be aware that this spend is being paid for from earmarked reserves and therefore the impact to the revenue budget will be neutral.

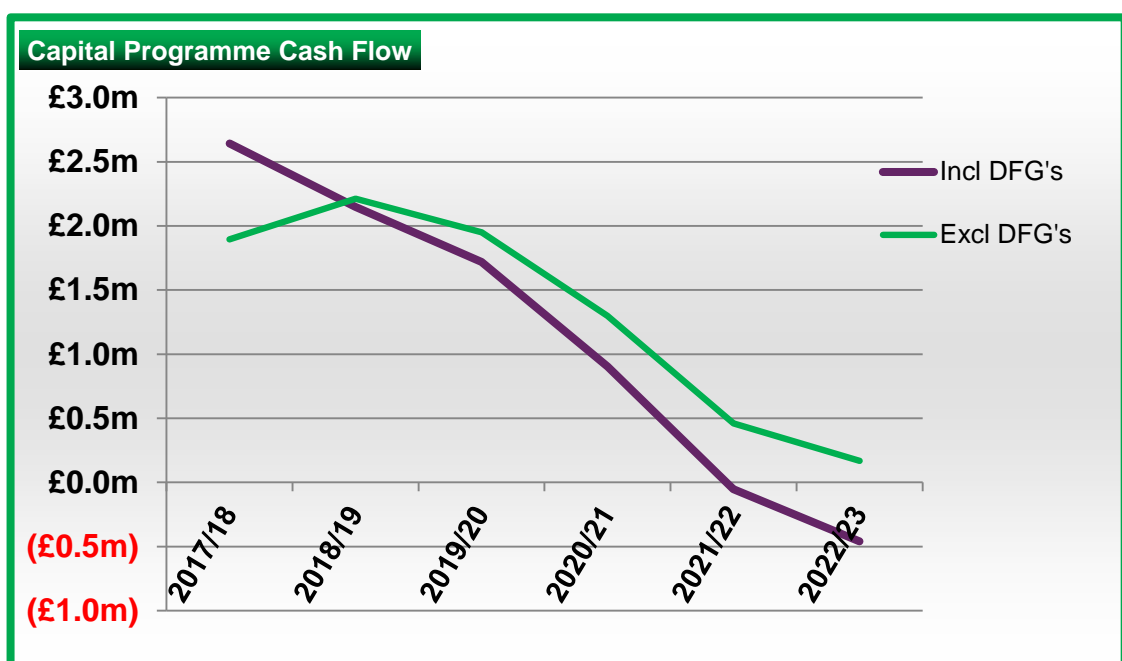
- 3.6 Duck Street Properties – At the meeting held on 11 September 2017, members approved the transfer of £25k from the Development Pool to the approved capital programme in respect of renovation works to be completed at the properties. A balance of £15k was left in the Development Pool pending decisions on another property in Carnegie Street.
- 3.7 Due to unforeseen circumstances, additional works have been required to the properties at Duck Street which include rebuilding the chimney and additional damp proofing works. Based on current costs an additional £2k is requested from the remaining £15k in the Development Pool.
- 3.8 A detailed breakdown of the capital programme is shown in **Appendix 2**, which shows that the forecast outturn for 2017/18 is currently showing a £600k underspend as outlined in 3.4 and 3.5 above.

3.9 Capital Funding 2017/18

- 3.10 The latest capital spending position was funded from the following sources in 2017/18:

2017/18	£k
Capital Programme	6,550
Total Expenditure	
Funded by:	
Revenue Contribution	79
External Contributions	630
Earmarked Reserves	4,890
Capital Reserves	951
Total Funding	6,550

- 3.11 The graph below demonstrates the council's latest position for the cash flow projection of the capital programme.



3.12 The graph shows the cash flow over the medium term based on the current capital programme and development pool. It is currently anticipated (based on **all** schemes being approved) that during 2021/22 the council will run out of capital resources and be required to seek alternative options for financing capital expenditure. This position is being proactively mitigated through the MTFs.

3.13 Other Financial Performance Indicators

3.14 The council also monitors performance on the following financial activities:

- Prompt Payment of Invoices
- Sundry Debt Performance
- Housing Benefit Overpayments
- Council Tax Collection
- Business Rates Collection
- Debt Write Off

3.15 Further information on each of these performance indicators can be seen in **Appendix 3**.

4 Equality and Diversity Implications

4.1 There are no known equalities issues arising from this report.

5 Legal Implications

5.1 There are no known legal implications arising from this report.

6 Risk Management

6.1 This risks arising from this report are recorded in the council's Risk Register. The risks are subject to regular review and update.

7 Resource and Financial Implications

7.1 This report is of a financial nature and the implications are set out within the report.

8 Constitutional Implications

8.1 This report is of a financial nature. There are currently no direct implications impacting on the Constitution.

9 Customer Service Implications

9.1 This report is of a financial nature. There are no direct implications impacting on customer services.

10 Corporate Outcomes

10.1 This report links to the following Corporate Outcomes:

- **Effective Management**
Budget monitoring allows the council to manage and review its financial performance, contributing to the effective management of the council
- **Good Value for Money**
This report demonstrates the cost of services provided which contributes to this corporate outcome

11 Recommendations

11.1 The Finance Sub-Committee is asked to:

- a) note the latest revenue, capital and reserves positions for 2017/18
(Reason – this is for information / monitoring purposes)
- b) note the collection and write off performance for sundry debtors, local taxation and benefit overpayments as set out in Appendix 3.
(Reason – this is for information / monitoring purposes)
- c) approve a contribution to reserves of £25k from the forecast underspend for 2017/18 as well as further provision of £15k in 2018/19 as part of the MTFS in relation to investigation and other legal costs arising from complaints against Councillors as set out in paragraph 2.31
(Reason – to follow the formal process for approval of use of earmarked reserves)
- d) approve the removal of £450k from the Approved Capital Programme in respect of the ICT transformation in recognition that the classification of costs being incurred are revenue costs
(Reason – to follow the formal process for approval of the amendment to the Capital Programme Budget for 2017/18)
- e) approve the transfer of £2k from the Development Pool into the Approved Capital Programme in respect of the additional refurbishment costs to the properties at Duck Street (paragraph 3.6 and 3.7).
(Reason – to follow the formal process for approval of the amendment to the Capital Programme Budget for 2017/18)

Legal	Power: Local Government Act 2003				
	Other considerations:				
Background Papers:					
Person Originating Report: Michelle Drewery, Finance Manager ☎ 01832 742267 ✉ mdrewery@east-northamptonshire.gov.uk					
Date: 05.12.2017					
CFO		MO		CX	

2017/18 - Outturn Report Period 7		Budget	Actual + Commitment	Funds Left	Adjusted Forecast P4	Forecast P7	To/(From) Reserves	Adjusted Forecast P7	Variance P4 to P7	Variance P7	Income	Saving	Pressure	To build into 18/19 budget
		A	B	A - B	C	D	E	F	D - C	F - A				
CFO	Chief Finance Officer													
AKF201	Finance Management	£372,390	£352,899	£19,491	£372,390	£372,390		£372,390	£0	£0				
AKF205	Management - CFO	£54,500	£23,350	£31,150	£54,500	£49,500		£49,500	(£5,000)	(£5,000)		(£5,000)		
AKF215	Treasury Management	£40,320	£49,712	(£9,392)	£46,090	£45,570		£45,570	(£520)	£5,250	£250		£5,000	
AKF217	Insurance and Risk Management	£70,000	£0	£70,000	£84,500	£84,500		£84,500	£0	£14,500			£14,500	£30,000
AKF231	Internal Audit	£60,000	£55,200	£4,800	£60,000	£57,000		£57,000	(£3,000)	(£3,000)		(£3,000)		
AKL009	Procurement	£32,000	£32,000	£0	£32,000	£30,750		£30,750	(£1,250)	(£1,250)	(£1,250)			
AKS501	External Funding	£61,250	£38,908	£22,342	£61,250	£61,250		£61,250	£0	£0				
CKF001	Non Distributed Costs	(£127,724)	£53,628	(£181,352)	(£129,724)	(£129,724)		(£129,724)	£0	(£2,000)		(£2,000)		
CKH001	Corporate Management	£89,060	£75,625	£13,435	£89,060	£93,560	(£4,500)	£89,060	£0	£0				
	Chief Finance Officer Total	£651,796	£681,322	(£29,526)	£670,066	£664,796	(£4,500)	£660,296	(£9,770)	£8,500	(£1,000)	(£10,000)	£19,500	£30,000
ED2	Executive Director S.M.													
AKS001	ED -Management & Administration	£151,120	£113,039	£38,081	£153,390	£151,120		£151,120	(£2,270)	£0				
	Executive Director S.M. Total	£151,120	£113,039	£38,081	£153,390	£151,120	£0	£151,120	(£2,270)	£0	£0	£0	£0	£0
HCS	Head of Customer & Community													
AKL008	Customer Services	£510,605	£338,054	£172,551	£510,605	£510,605		£510,605	£0	£0				
AKL012	Postage	£84,050	£60,010	£24,040	£84,050	£84,050		£84,050	£0	£0				
AKR201	Receipting	£50,940	£33,968	£16,972	£50,940	£50,940		£50,940	£0	£0				
AKR606	Corporate Post Room Administration	£9,750	£4,036	£5,714	£9,750	£9,750		£9,750	£0	£0				
AKS004	Customer & Communities Management	£88,320	£54,486	£33,834	£88,320	£88,320		£88,320	£0	£0				
AKS301	Media & Communications	£146,960	£87,556	£59,404	£154,270	£146,210		£146,210	(£8,060)	(£750)	(£750)			
CAD001	Crime & Disorder	£60,510	£38,357	£22,153	£60,510	£60,510		£60,510	£0	£0				
CAP001	The Pemberton Centre	£6,000	£5,182	£818	£6,000	£6,000		£6,000	£0	£0				
CAW010	Twywell Hills and Dales	£11,000	£10,000	£1,000	£11,000	£11,000		£11,000	£0	£0				
CAW011	Active Recreation	£77,940	£46,352	£31,588	£72,640	£105,940	(£25,000)	£80,940	£8,300	£3,000		£3,000		£3,000
CAW012	Temporary Archaeological Store	£2,750	£0	£2,750	£2,750	£2,750		£2,750	£0	£0				
CAW016	Nene Centre	£0	(£2,078)	£2,078	£0	£0		£0	£0	£0				
CAW024	LEISURE CONTRACT RENEWAL	£0	£7,783	(£7,783)	£0	£0		£0	£0	£0				
CAZ001	Splash Leisure Pool	£0	(£2,227)	£2,227	£0	£0		£0	£0	£0				
CDD006	Refugee Support	£0	£41,970	(£41,970)	£0	£0		£0	£0	£0				
CDE001	Housing Benefits	(£134,189)	(£692,663)	£558,474	(£21,736)	(£38,589)		(£38,589)	(£16,853)	£95,600	(£4,400)		£100,000	£100,000
CDE004	Fraud	£30,960	£19,323	£11,637	£30,960	£30,960		£30,960	£0	£0				
CFA004	Community Planning	£131,170	£78,749	£52,421	£128,170	£131,170		£131,170	£3,000	£0				
CFA005	Youth	£26,180	£12,188	£13,992	£26,180	£26,180		£26,180	£0	£0				
CFA008	Environmental Improvements	£0	£0	£0	£0	£0		£0	£0	£0				
CFA015	Community Facilities Fund (CFF)	£0	£452,368	(£452,368)	£0	£381,370	(£381,370)	£0	£0	£0				
CKH005	Members Empowerment Fund	£66,447	£7,775	£58,672	£66,447	£66,447		£66,447	£0	£0				
CKN001	Land Charges	(£11,600)	(£9,975)	(£1,625)	(£11,600)	(£11,600)		(£11,600)	£0	£0				
CKS005	Support to Community & Voluntary Sector	£101,950	£99,545	£2,405	£101,950	£101,950		£101,950	£0	£0				
CKV001	Customer Service Centre - Oundle	£0	£105	(£105)	£0	£0		£0	£0	£0				
CKY001	Council Tax	£182,059	£266,943	(£84,884)	£185,135	£181,084		£181,084	(£4,051)	(£975)		(£975)		
CKY002	N.N.D.R.	£22,224	£96,890	(£74,666)	£10,908	£24,412		£24,412	£13,504	£2,188		£2,188		
	Head of Customer & Community Total	£1,464,026	£1,054,696	£409,330	£1,567,249	£1,969,459	(£406,370)	£1,563,089	(£4,160)	£99,063	(£5,150)	(£975)	£105,188	£103,000
HEC	Economic & Commercial Developmt													
AKA001	The Rushden Centre	£10,730	£17,039	(£6,309)	£10,730	£10,730	£0	£10,730	£0	£0				
AKA007	Thrapston Offices	£267,740	£251,413	£16,327	£267,740	£267,740	£0	£267,740	£0	£0				
AKA008	Facilities Management	£133,660	£66,913	£66,747	£133,660	£133,660	£0	£133,660	£0	£0				
CAE001	Village Drains	£3,280	£163	£3,117	£3,280	£3,280	£0	£3,280	£0	£0				
CAH001	Land Drainage	£3,000	£0	£3,000	£3,000	£3,000	£0	£3,000	£0	£0				
CAK004	Units 6 Enterprise Road Raunds	£2,050	£1,970	£80	£2,050	£2,050	£0	£2,050	£0	£0				
CAL001	Gazetteer & Street Name Plates	£5,070	£1,458	£3,612	£5,070	£5,070	£0	£5,070	£0	£0				
CAN001	District Car Parks	£11,000	£3,259	£7,741	£11,000	£11,000	£0	£11,000	£0	£0				

2017/18 - Outturn Report Period 7		Budget	Actual + Commitment	Funds Left	Adjusted Forecast P4	Forecast P7	To/(From) Reserves	Adjusted Forecast P7	Variance P4 to P7	Variance P7	Income	Saving	Pressure	To build into 18/19 budget
		A	B	A - B	C	D	E	F	D - C	F - A				
CAN002	Rushden Car Parks & Dev't	£39,090	£34,622	£4,468	£39,090	£39,090	£0	£39,090	£0	£0				
CAN003	Thrapston Car Parks & Dev't	£1,420	£232	£1,188	£1,420	£1,420	£0	£1,420	£0	£0				
CAN004	Irthlingb'g Car Parks & Dev't	£2,220	£1,867	£353	£2,220	£2,220	£0	£2,220	£0	£0				
CAW003	Amenity Land	£8,600	£2,386	£6,214	£8,600	£8,600	£0	£8,600	£0	£0				
CAW008	Ditchford Leisure & Amenity	(£2,650)	£0	(£2,650)	(£2,650)	(£2,650)	£0	(£2,650)	£0	(£2,650)				
CKS001	Economic Development Growth	£155,500	£59,843	£95,657	£155,500	£155,500	£0	£155,500	£0	£0				
CKT002	Raunds Ind'l Development	(£23,684)	(£17,649)	(£6,035)	(£23,684)	(£23,684)	£0	(£23,684)	£0	£0				
CKT003	Units 1-6 Eaton Walk	(£24,000)	(£177,858)	£153,858	(£250,080)	(£250,080)	£0	(£250,080)	£0	(£226,080)	(£226,080)			(£280,000)
CKT004	Kingscliffe Ind'l Development	(£64,966)	(£45,981)	(£18,985)	(£64,966)	(£64,966)	£0	(£64,966)	£0	£0				
CKT005	103 High Street	£0	£3,375	(£3,375)	£3,000	£3,400	£0	£3,400	£400	£3,400			£3,400	
CKV002	Tourism Promotion	£51,320	£35,249	£16,071	£51,320	£51,320	£0	£51,320	£0	£0				
	Economic & Commercial Develpmt Total	£579,380	£238,300	£341,080	£356,300	£356,700	£0	£356,700	£400	(£222,680)	(£226,080)	£0	£3,400	(£280,000)
HEH	Head of Environmental Services													
AKC116	Health & Safety - NNSRP	£22,330	£8,853	£13,477	£22,330	£20,790	£0	£20,790	(£1,540)	(£1,540)		(£1,540)		
AKE001	Environmental Health Administration	£88,280	£58,382	£29,898	£88,280	£88,280	£0	£88,280	£0	£0				
AKE002	Env. Services Support to DC	£70,100	£47,878	£22,222	£70,100	£70,100	£0	£70,100	£0	£0				
AKL006	Environmental Health Management	£124,260	£83,091	£41,169	£124,260	£124,260	£0	£124,260	£0	£0				
CAA001	Refuse Collection	£649,190	£394,342	£254,848	£649,190	£682,060	(£23,070)	£658,990	£9,800	£9,800			£9,800	
CAA002	Household Bulky Waste	(£15,800)	(£12,621)	(£3,179)	(£17,500)	(£18,000)	£0	(£18,000)	(£500)	(£2,200)	(£4,900)		£2,700	
CAA003	Waste Management Enforcement	£32,330	£23,260	£9,070	£32,330	£32,330	£0	£32,330	£0	£0				
CAA004	Garden Waste	(£94,980)	(£235,725)	£140,745	(£97,980)	(£99,980)	£0	(£99,980)	(£2,000)	(£5,000)	(£67,000)		£62,000	
CAA006	Clinical Waste	(£2,840)	£1,302	(£4,142)	(£2,240)	(£2,240)	£0	(£2,240)	£0	£600			£600	
CAA008	Recycling	£346,330	£313,765	£32,565	£339,580	£309,810	£0	£309,810	(£29,770)	(£36,520)	(£45,000)	(£2,000)	£10,480	
CAA009	Trade Waste	(£2,230)	£12,820	(£15,050)	(£2,230)	£2,140	£0	£2,140	£4,370	£4,370	£9,500	(£5,130)		
CAB001	Street Cleaning	£834,550	£458,915	£375,635	£835,035	£835,035	£0	£835,035	£0	£485		(£9,515)	£10,000	
CAB002	Cleansing / Fly Tipping	£21,920	£13,904	£8,016	£21,920	£21,920	£0	£21,920	£0	£0				
CAR001	CP - Food Safety	£112,430	£74,891	£37,539	£112,430	£112,285	£0	£112,285	(£145)	(£145)	(£165)		£20	
CAR002	CP - Health And Safety	£84,870	£56,383	£28,487	£84,870	£84,910	£0	£84,910	£40	£40			£40	
CAS001	HP - Food Safety	£11,080	£8,749	£2,331	£11,080	£12,980	£0	£12,980	£1,900	£1,900	£1,900			
CAT001	Pest Control	£23,510	£11,302	£12,208	£23,510	£25,740	£0	£25,740	£2,230	£2,230	£2,230			
CAV001	EHS - Animal Welfare	£48,700	£29,891	£18,809	£48,200	£48,200	£0	£48,200	£0	(£500)	(£500)			
CAV002	Public Health	£197,620	£113,821	£83,799	£197,620	£195,810	£0	£195,810	(£1,810)	(£1,810)	(£2,570)		£760	
CAV005	Noise Control	£41,330	£28,122	£13,208	£41,330	£41,330	£0	£41,330	£0	£0				
CAV006	Air Quality	£14,300	£6,989	£7,311	£14,300	£14,300	£0	£14,300	£0	£0				
CAV007	Authorised Processes	£5,510	£1,284	£4,226	£5,510	£5,930	£0	£5,930	£420	£420	£420			
CAV008	Contaminated Land	£17,724	£9,426	£8,298	£17,724	£17,514	£0	£17,514	(£210)	(£210)	(£290)		£80	
CDA002	Renovation Grants	£19,090	£13,012	£6,078	£19,090	£18,700	£0	£18,700	(£390)	(£390)	(£390)			£390
CDG006	Unfit Housing	£73,500	£48,450	£25,050	£73,970	£74,865	£0	£74,865	£895	£1,365	(£490)		£1,855	
CDG015	Empty Property Initiative	£11,470	£7,121	£4,349	£11,470	£11,470	£0	£11,470	£0	£0				
CKJ002	Emergency Planning - NNSRP	£15,940	£9,219	£6,721	£15,940	£17,570	£0	£17,570	£1,630	£1,630			£1,630	
CKN002	Licences-Other	£80	£3,897	(£3,817)	£1,200	£90	£0	£90	(£1,110)	£10			£10	
CKN003	Licences-Taxis	£12,420	(£11,570)	£23,990	£9,345	£12,045	£0	£12,045	£2,700	(£375)	(£605)		£230	
CKN004	Licences-Liquor and Entertainment	(£11,650)	(£11,459)	(£191)	(£11,650)	(£11,650)	£0	(£11,650)	£0	£0				
CKN005	Central Administration Unit	(£53,200)	£79,218	(£132,418)	(£51,530)	(£53,200)	£0	(£53,200)	(£1,670)	£0				
CKN006	Licensing Daventry	£0	(£8,032)	£8,032	£0	£0	£0	£0	£0	£0				
CKN007	Licensing Wellingborough	£0	(£5,419)	£5,419	£0	£0	£0	£0	£0	£0				
CKN008	Licensing Kettering	£0	(£11,570)	£11,570	£0	£0	£0	£0	£0	£0				
CKN009	Licensing Corby	£0	(£6,576)	£6,576	£0	£0	£0	£0	£0	£0				
DAA001	Irthlingborough	£0	£229	(£229)	£0	£0	£0	£0	£0	£0				
DAB001	Higham Ferrers	£0	£191	(£191)	£0	£0	£0	£0	£0	£0				
DAC001	Raunds	£0	£216	(£216)	£0	£0	£0	£0	£0	£0				
DAD001	Stanwick	£0	£40	(£40)	£0	£0	£0	£0	£0	£0				
DAE001	Consortium Overheads	(£7,700)	(£11,596)	£3,896	(£13,660)	(£7,700)	£0	(£7,700)	£5,960	£0				
DAF001	Rushden	£0	£360	(£360)	£0	£0	£0	£0	£0	£0				
DAH001	Thrapston	£0	£2,240	(£2,240)	£0	£0	£0	£0	£0	£0				

2017/18 - Outturn Report Period 7		Budget	Actual + Commitment	Funds Left	Adjusted Forecast P4	Forecast P7	To/(From) Reserves	Adjusted Forecast P7	Variance P4 to P7	Variance P7	Income	Saving	Pressure	To build into 18/19 budget
		A	B	A - B	C	D	E	F	D - C	F - A				
DAJ001	Other Town/Parish Councils	£0	£0	£0	£0	£0	£0	£0	£0	£0				
DAJ002	Easton on the Hill Parish Council	£0	£520	(£520)	£0	£0	£0	£0	£0	£0				
DAJ003	Nassington Parish Council	£0	£12	(£12)	£0	£0	£0	£0	£0	£0				
DAJ004	Rockingham Forest Trust (Twywell Hills &	£0	£109	(£109)	£0	£0	£0	£0	£0	£0				
DAJ005	Ringstead Parish Council	£0	£109	(£109)	£0	£0	£0	£0	£0	£0				
DAJ006	Oundle Town Council	£0	£2,307	(£2,307)	£0	£0	£0	£0	£0	£0				
DAJ007	Brigstock Parish Council	£0	£1,715	(£1,715)	£0	£0	£0	£0	£0	£0				
DAJ008	Woodford Parish Council	£0	£931	(£931)	£0	£0	£0	£0	£0	£0				
DAJ009	Little Addington Parish Council	£0	£873	(£873)	£0	£0	£0	£0	£0	£0				
DAJ010	Twywell Parish Council	£0	£24	(£24)	£0	£0	£0	£0	£0	£0				
DAJ011	Titchmarsh Parish Council GM AW	£0	£1,295	(£1,295)	£0	£0	£0	£0	£0	£0				
DAJ012	Denford Parish Council GM AW	£0	£329	(£329)	£0	£0	£0	£0	£0	£0				
DAJ013	Collyweston Parish Council GM AW	£0	£16	(£16)	£0	£0	£0	£0	£0	£0				
DAJ014	Islip Parish Council GM AW	£0	£24	(£24)	£0	£0	£0	£0	£0	£0				
DAJ015	Polebrook Parish Council GM AW	£0	£65	(£65)	£0	£0	£0	£0	£0	£0				
DAJ016	Warrington Parish Council GM AW	£0	£12	(£12)	£0	£0	£0	£0	£0	£0				
DAJ017	Yarwell Parish Council	£0	£291	(£291)	£0	£0	£0	£0	£0	£0				
DAJ018	Glaphorn Parish Council	£0	£1,016	(£1,016)	£0	£0	£0	£0	£0	£0				
DAJ019	Kings Cliffe Parish Council	£0	£12	(£12)	£0	£0	£0	£0	£0	£0				
	Head of Environmental Services Total	£2,690,464	£1,616,657	£1,073,807	£2,673,824	£2,687,694	(£23,070)	£2,664,624	(£23,200)	(£25,840)	(£107,470)	(£18,185)	£100,595	£0
HIT	Head of ICT													
AKT001	ICT Information Governance (ENC)	(£28,396)	£23,621	(£52,017)	(£109,620)	(£28,696)		(£28,696)	£80,924	(£300)		(£300)		(£300)
AKT002	Corporate IT Systems (ENC Only)	£150,010	£174,832	(£24,822)	£150,010	£149,884		£149,884	(£126)	(£126)	(£126)			
AKT003	IT Support (ENC Only)	£164,930	£152,381	£12,549	£164,930	£161,110		£161,110	(£3,820)	(£3,820)		(£3,820)		(£3,820)
AKT004	IT Technical Services (ENC Only)	£59,088	£59,143	(£55)	£59,088	£59,088		£59,088	£0	£0				
AKT006	Central Printers	£45,325	£33,297	£12,028	£45,325	£45,325		£45,325	£0	£0				
AKT101	ICT Management (SS)	(£477,075)	(£305,665)	(£171,410)	(£437,735)	(£474,855)		(£474,855)	(£37,120)	£2,220		£2,220		£2,220
AKT102	Corporate IT Systems (SS)	£253,309	£132,637	£120,672	£270,330	£253,309		£253,309	(£17,021)	£0				
AKT103	IT Support (SS)	£321,000	£285,249	£35,751	£321,000	£316,560		£316,560	(£4,440)	(£4,440)		(£4,440)		(£4,440)
AKT104	IT Technical Services (SS)	£351,587	£219,159	£132,428	£376,450	£351,587		£351,587	(£24,863)	£0				
AKT201	Central Computing (WBC Only)	£0	£620,184	(£620,184)	£0	£260,000	(£260,000)	£0	£0	£0				
AKT204	IT Technical Services (WBC only)	£0	£0	£0	£0	£0		£0	£0	£0				
	Head of ICT Total	£839,778	£1,394,838	(£555,060)	£839,778	£1,093,312	(£260,000)	£833,312	(£6,466)	(£6,466)	(£126)	(£8,560)	£2,220	(£6,340)
HOR	Head of Resources & Org Dev													
AKB001	Corporate Costs	£56,650	£27,001	£29,649	£56,650	£56,650		£56,650	£0	£0				
AKB003	Business Transformation	£154,910	£124,252	£30,658	£154,910	£170,910	(£16,000)	£154,910	£0	£0				
AKC101	Democratic Services Management & Admins	£202,814	£101,323	£101,491	£192,544	£202,814		£202,814	£10,270	£0				
AKC111	Printing	£44,250	£28,729	£15,521	£44,250	£44,250		£44,250	£0	£0				
AKC114	Electoral Administration	£0	£0	£0	£0	£0		£0	£0	£0				
AKC120	Legal Services	£35,000	£36,249	(£1,249)	£35,000	£35,000		£35,000	£0	£0				
AKC130	Organisational Development Management	£143,860	£92,438	£51,422	£143,860	£143,860		£143,860	£0	£0				
AKF001	Resources & OD Manage	£91,040	£59,760	£31,280	£91,040	£91,040		£91,040	£0	£0				
AKF221	Payroll	£23,500	£12,928	£10,572	£23,500	£23,500		£23,500	£0	£0				
AKS101	Performance Improvement	£106,290	£70,288	£36,002	£106,290	£106,290		£106,290	£0	£0				
CKD001	Elections	£30,000	£10,269	£19,731	£30,000	£30,000		£30,000	£0	£0				
CKH002	Democratic Representation	£286,800	£194,360	£92,440	£286,800	£286,800		£286,800	£0	£0				
CKH003	Chairman's Account	£11,100	£1,737	£9,363	£11,100	£11,100		£11,100	£0	£0				
CKK001	Electoral Registration	£156,860	£67,160	£89,700	£159,801	£163,184		£163,184	£3,383	£6,324	(£27,059)		£33,383	
	Head of Resources & Org Dev Total	£1,343,074	£826,494	£516,580	£1,335,745	£1,365,398	(£16,000)	£1,349,398	£13,653	£6,324	(£27,059)	£0	£33,383	£0
HPS	Head of Planning Services													
AKL005	Planning Management	£165,130	£126,840	£38,290	£165,130	£161,560	£0	£161,560	(£3,570)	(£3,570)	(£3,570)			
AKP001	Planning Administration	£101,844	£62,052	£39,792	£101,844	£101,844	£0	£101,844	£0	£0				

2017/18 - Outturn Report Period 7		Budget	Actual + Commitment	Funds Left	Adjusted Forecast P4	Forecast P7	To/(From) Reserves	Adjusted Forecast P7	Variance P4 to P7	Variance P7	Income	Saving	Pressure	To build into 18/19 budget
		A	B	A - B	C	D	E	F	D - C	F - A				
CDD001	Homelessness Admin	£240,500	£182,151	£58,349	£246,100	£246,100	£0	£246,100	£0	£5,600			£5,600	
CDD002	Housing Advice	£18,610	£12,287	£6,323	£18,610	£18,610	£0	£18,610	£0	£0				
CDD003	Homelessness Grants Programme	£48,994	£39,494	£9,500	£48,994	£48,994	£0	£48,994	£0	£0				
CDD005	Joint Single Homelessness Project	£0	(£114,766)	£114,766	£0	£0	£0	£0	£0	£0				
CDG019	Service Strategy & Enabling Activities	£113,400	£66,931	£46,469	£113,400	£113,400	£0	£113,400	£0	£0				
CFA002	Development Control Planning	£89,610	£177,457	(£87,847)	£89,610	£89,610	£0	£89,610	£0	£0				
CFA003	Planning Policy	£227,977	£135,786	£92,191	£227,977	£233,977	£0	£233,977	£6,000	£6,000			£6,000	
CFA006	Planning Appeal/Inquiry	£0	£22,002	(£22,002)	£3,470	£13,470	(£13,470)	£0	(£3,470)	£0				
CFA007	Joint Planning Unit	£110,000	£64,356	£45,644	£110,000	£110,000	£0	£110,000	£0	£0				
CFA013	Local Development Framework	£53,600	£48,757	£4,843	£53,600	£53,600	£0	£53,600	£0	£0				
CFA016	Deenethorpe Airfield Garden Village	£0	(£102,692)	£102,692	£0	£0	£0	£0	£0	£0				
CFB001	Planning-Conservation/Amenit	£113,640	£79,058	£34,582	£115,730	£117,230	(£1,500)	£115,730	£0	£2,090			£2,090	
CFE001	Building Control	£114,200	£86,908	£27,292	£114,200	£114,200	£0	£114,200	£0	£0				
CKS003	E.D. Market Town Initiative	£0	(£5,626)	£5,626	£0	(£5,600)	£0	(£4,350)	(£4,350)	(£4,350)				
CKS107	Raunds - Neighbourhood Plans	£0	(£2,816)	£2,816	£0	£0	£0	£0	£0	£0				
CKS109	Higham Ferrers Master Plan	£5,000	£0	£5,000	£5,000	£5,000	£0	£5,000	£0	£0				
CKS114	Neighbourhood Plans	£0	£910	(£910)	£0	£7,910	£0	£7,910	£7,910	£7,910			£7,910	
	Head of Planning Services Total	£1,402,505	£879,089	£523,416	£1,413,665	£1,429,905	(£14,970)	£1,416,185	£2,520	£13,680	(£7,920)	£0	£21,600	£0
	SCX Secretary to Chief Executive													
AKX001	Chief Executives	£199,855	£130,456	£69,399	£199,855	£199,855		£199,855	£0	£0				
	Secretary to Chief Executive Total	£199,855	£130,456	£69,399	£199,855	£199,855	£0	£199,855	£0	£0	£0	£0	£0	£0
	Interest on Balances													
Int-P	Interest payable (RCCO)	£0	£0	£0	£0	£0		£0	£0	£0				
Int-R	Interest receivable	(£100,000)	£0	(£100,000)	(£95,633)	(£91,858)		(£91,858)	£3,775	£8,142				
	Total	(£100,000)	£0	(£100,000)	(£95,633)	(£91,858)	£0	(£91,858)	£3,775	£8,142	£0	£0	£0	£0
	Grand Total	£9,221,998	£6,934,891	£2,287,107	£9,114,239	£9,826,381	(£724,910)	£9,102,721	(£119,277)	(£374,805)	(£37,720)	£285,886	(£153,340)	

Original Budget	£9,179,724
Treasury Management	(£100,000)
New	
B/Fwd from 2016/17	£142,274
Current Budget	£9,221,998

Capital Programme	2017/18							Total 2017/18 to 2026/27
	Original Budget	B/Fwd	Approved within year	Current Budget	Actual + Committed	Forecast 2017/18	Variance Actual-v-Budget	
	£	£	£	£	£	£	£	
Disabled Facilities Grants	500,000	130,565	-	630,565	280,297	480,863	(149,702)	630,565
Housing Projects	-	129,400	25,000	154,400	29,063	154,400	-	154,400
Commercial Property	-	-	3,900,000	3,900,000	3,888,270	3,888,270	(11,730)	3,900,000
Leisure and Tourism Projects	25,000	140,000	-	165,000	165,000	165,000	-	165,000
Environment Projects	270,000	-	10,000	280,000	225,438	290,000	10,000	280,000
Corporate Systems	260,000	412,017	361,732	1,033,749	316,317	584,421	(449,328)	1,033,749
Superfast Broadband	300,000	-	-	300,000	300,000	300,000	-	300,000
Asset Management Plan	-	-	86,000	86,000	68,533	86,000	-	86,000
Total	1,355,000	811,982	4,382,732	6,549,714	5,272,919	5,948,954	(600,760)	6,549,714

Capital Project	2017/18							Total 2017/18 to 2026/27
	Original Budget	B/Fwd	Approved within year	Current Budget	Actual	Forecast 2017/18	Variance Actual-v-Budget	
	£	£	£	£	£	£	£	
Disabled Facilities Grants	500,000	130,565	-	630,565	280,297	480,863	(149,702)	630,565
Disabled Facilities Grants	500,000	130,565	-	630,565	280,297	480,863	(149,702)	630,565
CPO Carnegie Street - P&R 10/10/16	-	129,400	-	129,400	4,063	129,400	-	129,400
Housing Investment - Duck St.	-	-	25,000	25,000	25,000	25,000	-	25,000
Housing Projects	-	129,400	25,000	154,400	29,063	154,400	-	154,400
1-6 Eaton Walk & 103 High St.	-	-	3,900,000	3,900,000	3,888,270	3,888,270	(11,730)	3,900,000
Commercial Property	-	-	3,900,000	3,900,000	3,888,270	3,888,270	(11,730)	3,900,000
Freedom Leisure	-	140,000	-	140,000	140,000	140,000	-	140,000
Stanwick Lakes - Infrastructure	25,000	-	-	25,000	25,000	25,000	-	25,000
Leisure and Tourism Projects	25,000	140,000	-	165,000	165,000	165,000	-	165,000
Purchase of Wheeled Bins	270,000	-	10,000	280,000	225,438	290,000	10,000	280,000
Environment Projects	270,000	-	10,000	280,000	225,438	290,000	10,000	280,000
EDRMS - Planning Portal/RKYV	-	74,569	-	74,569	72,911	74,569	(0)	74,569
Data Infrastructure Equipment	-	39,362	-	39,362	21,140	39,362	-	39,362
Licences	-	-	105,675	105,675	77,783	105,675	-	105,675
CRM Upgrades	-	70,000	-	70,000	70,673	70,673	673	70,000
Telephony System	-	-	60,000	60,000	-	60,000	-	60,000
SQL Consolidation	-	16,093	(16,093)	-	-	-	-	-
ICT Service Desk	-	21,992	-	21,992	9,242	21,992	(0)	21,992
ICT Transformation Programme - Data Infrastructure/ICT Systems	75,000	190,000	-	265,000	375	-	(265,000)	265,000
ICT Transformation Programme - Programme Resourcing	185,000	-	-	185,000	-	-	(185,000)	185,000
ICT Transformation - Capital Projects	-	-	113,150	113,150	64,194	113,150	-	113,150

Revs & Bens EDRMS Solution				99,000	99,000	-	99,000		99,000
Corporate Systems	260,000	412,017	361,732	1,033,749	316,317	584,421	(449,328)		1,033,749
Superfast Broadband	300,000			300,000	300,000	300,000	-		300,000
Superfast Broadband	300,000	-	-	300,000	300,000	300,000	-		300,000
AMP - East Northamptonshire House Boiler replacement	-	-	86,000	86,000	68,533	86,000	-		86,000
Asset Management Plan	-	-	86,000	86,000	68,533	86,000	-		86,000
Total approved capital programme	1,355,000	811,982	4,382,732	6,549,714	5,272,919	5,948,954	(600,760)		6,549,714

Development Pool	2017/18							Variance Actual-v- Budget £	Total 2017/18 to 2026/27 £
	Original Budget	B/Fwd	Approved within year	2017/18	Actual + Committed	2017/18			
	£	£	£	£	£	£			
Disabled Facilities Grants	-	-	-	-	-	-	-	4,500,000	
Housing Projects	-	-	-	-	-	-	-	-	
Leisure and Tourism Projects	-	-	-	-	-	-	-	72,000	
Environment Projects	-	40,000	(25,000)	15,000	-	-	-	735,000	
Central Services Projects	-	-	-	-	-	-	-	74,000	
Corporate Systems	357,500	489,310	(341,321)	505,489	-	-	-	3,317,722	
Essential Property Maintenance	346,000	-	(92,600)	253,400	-	-	-	1,540,400	
Vehicle Replacements	-	-	-	-	-	-	-	49,800	
Total	703,500	529,310	(458,921)	773,889	-	-	-	10,288,922	

Development Pool	2017/18							Variance Actual-v- Budget £	Total 2017/18 to 2026/27 £
	Original Budget	B/Fwd	Approved within year	2017/18	Actual	2017/18			
	£	£	£	£	£	£			
Disabled Facilities Grants	-	-	-	-	-	-	-	4,500,000	
Disabled Facilities Grants	-	-	-	-	-	-	-	4,500,000	
Housing Projects	-	-	-	-	-	-	-	-	
AMP - Pemberton Centre				-				10,000	
AMP - Nene Centre				-				15,000	
AMP - Splash Centre				-				47,000	
Leisure and Tourism Projects	-	-	-	-	-	-	-	72,000	
Purchase of Wheeled Bins				-				720,000	
Housing Investment-Duck St. (P&R 11/07/16 + Council 18/07/16)		40,000	(25,000)	15,000				15,000	
Environment Projects	-	40,000	(25,000)	15,000	-	-	-	735,000	
Print Room Asset Management				-				74,000	
Central Services Projects	-	-	-	-	-	-	-	74,000	
Stanwick Lakes - Infrastructure				-				625,000	
End User Devices (Desktops, Laptops, Tablets, Scanners)	30,000	42,160		72,160				297,160	
Replacement Printers & Scanners		4,194		4,194				4,194	
Data Infrastructure Equipment (Data Centre & Council Offices)		99,625	(92,250)	7,375				177,375	

Security Systems		19,005	(19,005)	-				45,000
Licences	139,500	40,698	(180,198)	-				1,612,233
Replacement Hardware		9,968	(9,968)	-				-
Committee Management System	18,000			18,000				18,000
CRM Replacement		64,000	(64,000)	-				60,000
NEW - Network Refresh			130,000	130,000				130,000
NEW - Meeting Room AV Equipment			30,000	30,000				30,000
NEW - Business Transformation Resource			114,100	114,100				114,100
NEW- Project Resources (Telephony Project initially)			10,000	10,000				10,000
Telephony System	50,000		(50,000)	-				-
ESRI - GIS Upgrade				-				30,000
Oracle Licensing & Physical servers	50,000	30,000	(80,000)	-				-
Mobile Working Solution	25,000	44,660		69,660				69,660
Revs & Bens EDRMS Solution	30,000	50,000	(30,000)	50,000				50,000
Website Replacement		85,000	(85,000)	-				25,000
Replacement Finance System	15,000		(15,000)	-				20,000
Corporate Systems	357,500	489,310	(341,321)	505,489	-	-	-	3,317,722
AMP - Rushden Centre	103,000			103,000				273,000
AMP - East Northamptonshire House	133,000		(106,000)	27,000				604,000
AMP - Industrial Units	60,000		(60,000)	-				360,000
AMP - Eaton Walk	-		-	-				-
AMP - High St	-		73,400	73,400				73,400
AMP - Polebrook Cemeteries	10,000		(10,000)	-				-
AMP - Village Drains	10,000		(10,000)	-				-
AMP - Public Car Parks	30,000			30,000				30,000
AMP - Contingency	-		20,000	20,000				200,000
Essential Property Maintenance	346,000	-	(92,600)	253,400	-	-	-	1,540,400
Replacement Dog Warden Vans				-				49,800
Vehicle Replacements	-	-	-	-	-	-	-	49,800
Total Development Pool	703,500	529,310	(458,921)	773,889	-	-	-	10,288,922
Expenditure	2,058,500	1,341,292	3,923,811	7,323,603	5,272,919	5,948,954	(600,760)	16,838,636
Income from grants and external receipts				830,565	830,565	830,565		6,087,339
Net total approved programme and development pool				6,493,038	4,442,354	5,118,389	(600,760)	10,751,297