



## Finance Sub-Committee 7 September 2015

### Budget Monitoring to 31 July 2015

#### Purpose of report

To provide an update on the forecast Revenue and Capital positions against the approved budgets for the period ended 31 July 2015 in financial year 2015/16.

#### Attachment(s):

Appendix 1 – Service Expenditure Analysis  
Appendix 2 – Capital Programme

#### 1. Introduction

- 1.1. This report provides an overview of the council's forecast revenue and capital position up to 31 July 2015 against the approved budget 2015/16. It highlights any significant under or overspending and identifies its impact on the year end position.
- 1.2. This report informs Members of high-level variations over £10k, which could potentially have a significant impact on the overall financial position of the council. Detailed information on less significant variations can be obtained directly from the budget holders.

#### 2. Overview

##### 2.1. Revenue Overview

- 2.2. The council approved a total budget requirement of £10,598,126 for 2015/16 which included a council tax requirement of £3,634,939, as well as parish precepts and a number of technical accounting entries and adjustments. For monitoring purposes, the Finance Sub Committee is focussed on the collectable income and expenditure of this council. The original revenue budget for the net cost of services, before such adjustments and items, was £9,147,183.
- 2.3. Since the budget setting in February 2015, the total budget has been revised to £9,105,064. The decrease in budget relates to net interest payable and carry forwards from 2014/15 totalling £42,119 (net) approved during the year, as shown in **Table 1** below:

**Table 1**

	£
Net cost of services	9,147,183
Net Interest Receivable	(78,000)
Carry forwards from 2014/15 (FSC 22/6/15)	35,881
<b>Revised budget as per Outturn report</b>	<b>9,105,064</b>

##### 2.4. Revenue Update

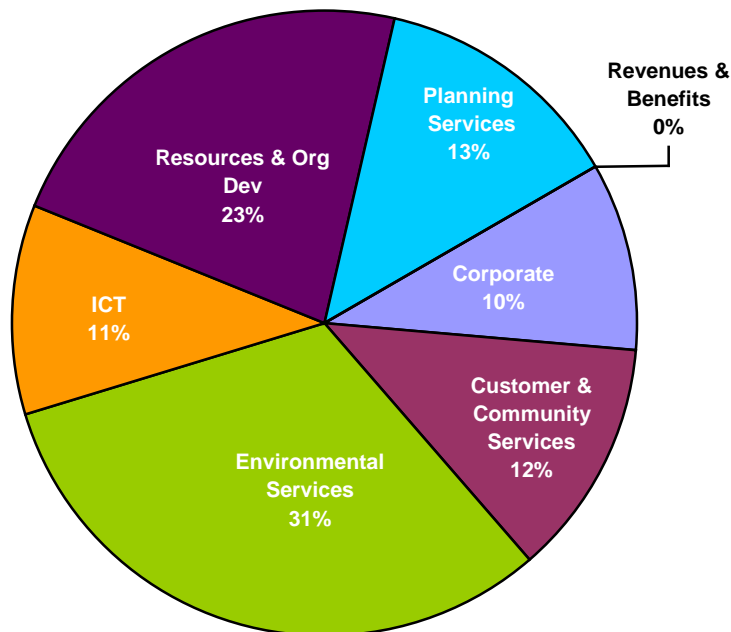
- 2.5. The estimated services outturn for the year is an under-spend of £168k, which is largely due to additional planning income of £120k and anticipated income from the sale of the remaining company cars of £26k. The forecast does not include a provision in regard to a potential risk that the council may not achieve the income expected from recycling credits (see paragraph 2.19 for more detail). Neither does the forecast does take into account the possible effect of further vacancies for the

remainder of this financial year. These will be closely monitored and any updates reported to Finance Sub Committee.

2.6. **Table 2** below shows the actual expenditure to date against budget, and the estimated out-turn for year with the variance against budget.

	Budget 2015/16	Actual to date	Estimated Outturn P4	Variance
Corporate	£890,390	£224,493	£870,575	(£19,815)
Customer & Community Services	£1,097,571	£560,071	£1,093,951	(£3,620)
Environmental Services	£2,853,440	£615,013	£2,828,611	(£24,829)
ICT	£940,540	£546,721	£955,062	£14,522
Resources & Org Dev	£2,043,957	£1,236,068	£2,013,528	(£30,429)
Planning Services	£1,274,790	£132,576	£1,174,790	(£100,000)
Revenues & Benefits	£4,376	£128,140	£776	(£3,600)
	<b>£9,105,064</b>	<b>£3,443,083</b>	<b>£8,937,293</b>	<b>(£167,771)</b>

2.7. The chart below shows the net service expenditure as a percentage of the Total Estimated Outturn position for 2015/16.



## 2.8. Vacancy Factor

2.9. Over the past 3 years the council has budgeted for a full establishment. However, due to vacancies arising from staff turnover, the budget has been consistently underspent. During 2014/15 vacancy factors were trialled and monitored via Finance Sub Committee and CMT. Following the success of the trial, an assumed vacancy factor of 3.5% (£200k) was incorporated into the 2015/16 budget and MTFS.

2.10. Following the above approach, the vacancy factor monitoring is set out below:

Vacancy Factor	£k
Vacancy Factor (3.5%)	200
Vacancy Savings to date (July 2015)	(71)
<b>Further vacancy savings required</b>	<b>129</b>

2.11. The savings to date are in line with the achievement of the full £200k by the end of the financial year. The risk associated with the vacancy factor is that staff turnover may not be experienced at the current levels and the amount of salary savings achieved may be lower than expected. This will be closely monitored and reported during 2015/16.

**2.12. Variances over £10k**

2.13. **Table 3** below provides a summary of the main savings and pressures of over £10k. A detailed breakdown by Head of Service is shown at **Appendix 1**.

Service area	Saving £'000	Pressure £'000	Reason for variance
CFO	(26,475)		Income generated from sale of company cars
Planning Services	(110,000)		Increased planning fee income (one large fee £108k)
Planning Services	(10,000)		Increased building control fee income
Planning Services		10,000	Salary increase for agency cover
ROD	(10,000)		Re-charge of costs to renew grounds maintenance contract
ROD	(15,000)		Utilities savings
Various	(6,296)		
	<b>(177,771)</b>	<b>10,000</b>	<b>(167,771)</b>

2.14. The forecasted under spend in 2015/16 will maintain the anticipated contribution to reserves as budgeted.

2.15. The detailed breakdown at Appendix 1 identifies that around £64k of pressures included within the 2015/16 underspend should be incorporated into the budget for 2016/17.

**2.16. Financial support for corporate projects**

2.17. The council has been working on a number of initiatives where additional financial resource has been requested to support them. The funding will come from within existing budgets where underspends have been identified. This falls within the delegated limits of the Financial Procedure Rules within the Council's Constitution. Details of each initiative are below:

- Heritage Lottery Fund bid (£5k) – to support development of a bid which could bring in up to £2.6m to support improvements to the Nene Valley area. The development phase of the bid is to undertake the background work such as an audit of existing pathways to identify where gaps need to be filled, build relationships with local communities to find out who is illegally digging up archaeology, and working with ramblers to find out where there are gaps in signposting.
- Enterprise Zone (£5k) - to support the financial modelling of a bid in partnership with Corby Borough Council for an Enterprise Zone (EZ) covering parts of Corby plus the Rockingham area of East Northamptonshire. Some benefits of being within an Enterprise Zones for businesses and local communities are a discount on business rates for businesses setting up, enhanced capital allowances (tax relief) for businesses, providing an incentive for capital investment, retention by the LEP of 100% of the growth in business rates for the next 25 years, unlocking areas that have proved difficult to develop, in our case Rockingham, knock-on benefits to the rest of the District, attracting foreign investment, providing jobs.
- Audit of parking spaces (£10k) - In order to establish facts about the use of Council-owned car parks within Rushden, it is recommended that a car park audit is undertaken. Two quotes have already been received which indicate a maximum of £10k should be set aside to undertake this piece of work.

## **2.18. Potential Risks**

- 2.19. The council has an income budget in 2015/16 of £608k for recycling credits. This income is payable by Northamptonshire County Council (NCC) for the recycling of household waste. NCC has announced a review of the efficiency of the collection, disposal and waste service across the county with a savings target of £7m in 2015/16, which was built into NCC's 2015/16 budget. The outcome of this review and impact on the council is still unknown, which creates a risk that the council may not achieve the income that was expected when the budget was set. Whilst the situation will be closely monitored, any outcome which results in a pressure to the council will need to be met by existing reserves or additional underspends that may arise during the year. The impact would also need to be factored into the Medium Term Financial Strategy.
- 2.20. A review of housing benefit budgets was carried out at the end of 2014-15, which identified a shortfall in budget for 2015-16. In order to alleviate the pressure, a reserve was created from last year's underspend. At that time there was uncertainty around the timing of the implementation of the Universal Credit changes. The possible impact of this was not included in the reserve at the time as the impact is unknown. The position has not changed and is currently a potential risk which may result in a pressure on the council.

## **2.21. Business Rates**

- 2.22. During 2014/15 there continued to be volatility surrounding changes to business circumstances which included demolitions, changes in use, business rate reliefs and valuations for new businesses.
- 2.23. In the 2014 Autumn Statement, the Chancellor announced changes to the rules governing alterations to business rates, in which any appeal submitted after 1 April 2015 would not be backdated to 2010; this resulted in a significant increase in appeals. The number of outstanding appeals at 31 March 2015 was 259 and these represented a rateable value of £20.5m.
- 2.24. The council estimates the likelihood of the financial impact of the appeals going forward at £1.9m, which will be met through various reserves which have been set aside. Due to the volume of appeals that the valuation office has received, there has not been any progress made in reducing the number of appeals. Any changes will be reported accordingly during the year.

## **2.25. Local Government Pay Update**

- 2.26. The national pay negotiations for 2014/15 and 2015/16 were concluded in November 2014. The final agreement was for a 2.2% increase covering the period January 2015 to March 2016, which has been incorporated into the budget for 2015/16 and the MTFS. Pay inflation has been assumed at 1% from 2016/17 onwards.
- 2.27. There are currently no financial implications for 2015/16.
- 2.28. The Chancellor recently announced as part of his Summer Budget (July 2015) that there would be a 1% cap on Local Government Pay Awards for the next four years from 2016/17. Until this has been agreed with the National Joint Council for Local Government Services (NJC), there is a risk that the conclusion of the negotiations will be different and could have financial implications for 2016/17 and future years. The communications and impact will be monitored and any changes to future years' assumptions will be incorporated into the 2016/17 budget setting process.

## 2.29. Revenue Reserves

2.30. When the council set its budget in February 2015 it included a £520k contribution to reserves. The forecast position for the year as a result of the changes set out above is shown in the table below:

Reserves	Q1 £k
Budget contribution to reserves	520
Forecast underspend for the year	168
<b>Revised contribution to reserves 2015/16</b>	<b>688</b>

2.31. The impact of the latest outturn position on revenue reserves is set out in the table below:

Revenue Reserves	£k	£k
Revenue Reserves Q4 2014/15		
Grants Unapplied		175
General Reserves		1,750
Earmarked Reserves		7,685
<b>Revenue Reserves as at 1 April 2015</b>		<b>9,610</b>
<b>Less:</b>		
Community Projects	(221)	
Use of earmarked reserves	(544)	<b>(765)</b>
<b>Revised Reserves</b>		<b>8,845</b>
<b>Add:</b>		
Forecast Contribution to reserves 2015/16		688
<b>Forecast revenue reserves (incl. earmarked at 31 March 2016)</b>		<b>9,533</b>

## 2.32. Treasury Management

2.33. The council has an investment portfolio of £19.8m at 31 July 2015. The current interest rate achievable is 0.49%. This is lower than anticipated when the budget was set in February 2015 when the rate was 0.8%.

2.34. Whilst the investments are achieving a lower rate of return, the level of cash balances held by the council is higher than anticipated when the budget was set. This has resulted in a higher amount of interest earned for the period to 31 July 2015. The estimated interest income for the financial year is expected to be as budgeted. This is set out in the table below. A separate detailed report on Treasury Management is to be presented to Finance Sub Committee on 7 September 2015.

Treasury Management Budget vs. Estimated Outturn			
	Budget £000	Estimated Outturn £000	Variance £000
Investments	(£78,000)	(£78,000)	£0
			Lower interest rates being achieved, offset by higher than expected cash balances
<b>Total</b>	<b>(£78,000)</b>	<b>(£78,000)</b>	<b>£0</b>

### 3. Capital Overview

3.1. The council's Capital Programme 2015/16 of £811k was approved by Council on 25 February 2015. A summary is shown below:

Approved Capital Programme	2015/16 £
Disabled Facilities Grants	500,000
Stanwick Lakes	71,000
Purchase of Wheeled Bins	240,000
<b>Total</b>	<b>811,000</b>

3.2. No further capital schemes were approved in February 2015 due to the amount of uncertainty surrounding funding available to finance the capital expenditure.

### 3.3. Capital Expenditure 2015/16

3.4. The table below sets out the latest position on the medium term capital programme:

Table 1	2015/16 Budget	Re-profiled from 2014/15	Changes	Dev Pool Additions	Revised Position
<b>Capital Programme</b>					
Housing Projects	£500,000	£96,705	-	-	£596,705
Leisure Projects	£71,000	-	-	-	£71,000
Environment Projects	£240,000	-	£20,000	-	£260,000
Corporate Systems	-	£118,699	£378,000	-	£496,699
Property Maintenance	-	£39,879	-	-	£39,879
<b>Total Approved</b>	<b>£811,000</b>	<b>£255,283</b>	<b>£398,000</b>	<b>-</b>	<b>£1,464,283</b>
<b>Development Pool</b>					
Leisure Projects	£25,000	-	-	-	£25,000
Environment Projects	-	-	-	-	-
Corporate Systems	£728,000	-	(£448,000)	-	£280,000
Property Maintenance	£120,000	-	-	-	£120,000
<b>Total Development Pool</b>	<b>£873,000</b>	<b>-</b>	<b>(£448,000)</b>	<b>-</b>	<b>£425,000</b>

3.5. The table shows that the budget for the Approved Capital Programme has increased from £0.8m to £1.5m as a result of changes within the capital programme. These changes include re-profiling of expenditure from 2014/15 since the budget was set in February 2015 and movements from the Development Pool to the Approved Capital Programme. These movements have been approved during 2015/16.

3.6. There is also a £20k increase to the capital programme for the wheeled bins scheme as part of the waste contract. The funding source is from within approved waste revenue budgets. The increase to the capital programme is subject to formal approval by Council.

3.7. A detailed breakdown of the capital programme is shown in appendix 2, which shows that the forecast outturn for 2015/16 is currently £3k above budget. This has arisen following the receipt of a legitimate late invoice relating to works carried out on the Nene Leisure Centre roof after the project had been removed from the programme due to its completion. Approval to fund this from existing capital reserves is being sought.

#### 4. Capital Funding 2015/16

4.1. The latest capital spending position assumes funding from the following sources in 2015/16:

	2015/16
Approved Capital Programme	£1,464,283
<b>Total Expenditure</b>	<b>£1,464,283</b>
Funded by:	
Capital Reserves	£861,806
Revenue Contribution	£260,000
Government Grant	£342,477
<b>Total Funding</b>	<b>£1,464,283</b>

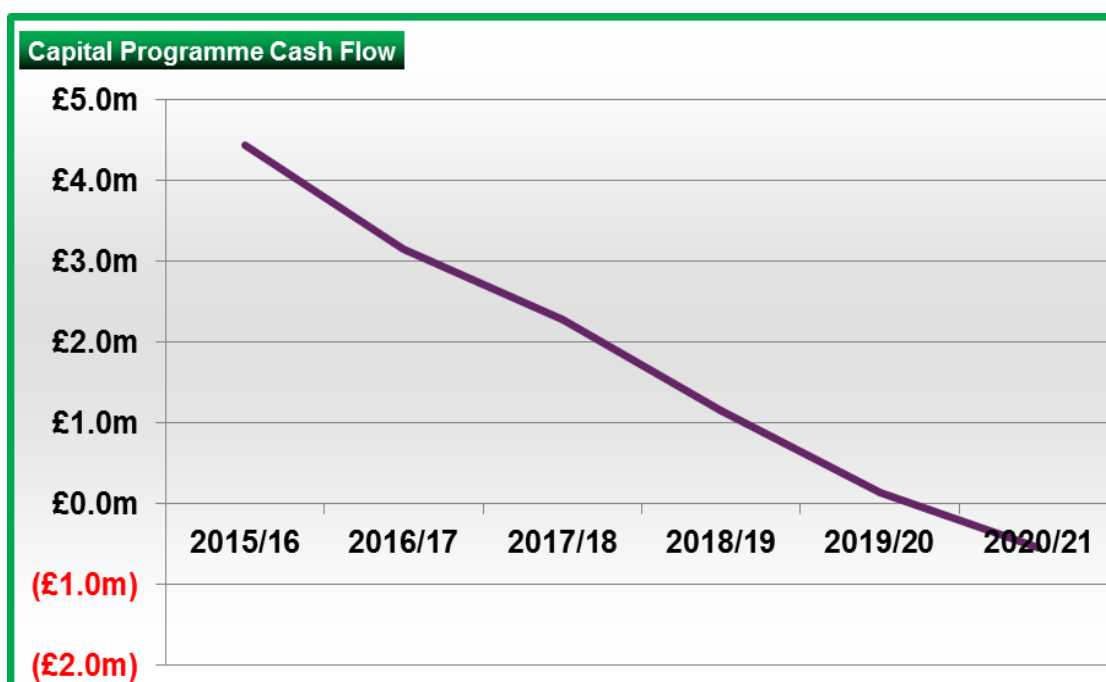
#### 4.2. Capital Reserves

4.3. The impact on capital reserves is set out below:

Capital Reserves	£k
Capital reserves at 1 April 2015	4,435
Less:	
Approved Capital Programme Expenditure funded from reserves	(862)
Development Pool Progression Items*	(425)
<b>Forecast capital reserves at 31 March 2016</b>	<b>3,304</b>

\*Assumes all items from Development Pool are progressed

4.4. The graph below demonstrates the council's latest position for the cash flow projection of the capital programme.



4.5. The graph shows the cash flow over the medium term based on the current capital programme and development pool. It is currently anticipated (based on **all** schemes

being approved) that during 2019/20 the council will run out of capital resources and be required to seek alternative options for financing capital expenditure. This position is being proactively mitigated through the MTFs.

## **5. Equality and Diversity Implications**

5.1. There are no known equalities issues arising from this report.

## **6. Legal Implications**

6.1. There are no known legal implications arising from this report.

## **7. Risk Management**

7.1. This risks arising from this report are recorded in the council's Risk Register. The risks are subject to regular review and update.

## **8. Financial Implications**

8.1. This report is of a financial nature and the implications are set out within the report

## **9. Corporate Outcomes**

9.1. This report links to the following Corporate Outcomes:

- Effective Management  
*Budget monitoring allows the council to manage and review its financial performance, contributing to the effective management of the Council*
  
- Good Value for Money  
*This report demonstrates the cost of services provided which contributes to this corporate outcome*


## **10. Recommendations**

10.1. It is recommended that the Sub-Committee:

- a) Notes the revenue, capital and reserves positions for 2015/16.  
*(Reason – this is an information / monitoring report – no decision required)*
  
- b) Resolves to recommend to Council the increase to the Approved Capital Programme budget in respect of:
  - 1) The late Nene Centre Roof invoice of £3k (paragraph 3.7 of this report) to be met from existing capital reserves
  - 2) An increase of £20k for the purchase of additional wheeled bins, which will be funded through an additional revenue contribution to capital (paragraph 3.6 of this report).

*(Reason – to follow the formal process for approval of the amendment to the Capital Programme Budget for 2015/16.)*



<b>Legal</b>	Power: <b>Local Government Act 2003</b>				
	Other considerations:				
<b>Background Papers:</b>					
<b>Person Originating Report:</b> Michelle Drewery, Finance Manager <a href="mailto:mdrewery@east-northamptonshire.gov.uk">mdrewery@east-northamptonshire.gov.uk</a>					
<b>Date:</b> 20/08/15					
<b>CFO</b> 25/815		<b>MO</b>		<b>CX</b>	

(Committee Report Normal Rev. 22)

Outturn Report											Appendix 1	
Period: 4 Year: 2015/16												
		Budget A	Actual + Commitment B	Funds Left A - B	Projected spend/income D	Projected spend/income less Budget D - A	Income	Saving		Pressure	To build into 16/17 budget	
								Salary	Other			
<b>CFO</b>	<b>Chief Finance Officer</b>											
AKF201	Finance Management	£349,720	£24,611	£325,109	£349,720	£0						
AKF205	Management - CFO	£61,890	£3,616	£58,274	£61,890	£0						
AKF215	Treasury Management	£28,500	£25,163	£3,337	£28,500	£0						
AKF217	Insurance and Risk Management	£82,000	£0	£82,000	£85,000	£3,000				£3,000		£3,000
AKF231	Internal Audit	£60,000	£0	£60,000	£55,130	(£4,870)			(£4,870)			
AKL009	Procurement	£27,000	£0	£27,000	£33,030	£6,030				£6,030		£6,000
AKS501	External Funding	£61,120	£18,611	£42,509	£61,120	£0						
CKF001	Non Distributed Costs	(£126,630)	(£60)	(£126,570)	(£126,630)	£0						
CKH001	Corporate Management	£55,000	£12,479	£42,521	£31,025	(£23,975)	(£26,475)		(£2,500)	£5,000		£5,000
<b>Chief Finance Officer Total</b>		<b>£598,600</b>	<b>£84,420</b>	<b>£514,180</b>	<b>£578,785</b>	<b>(£19,815)</b>	<b>(£26,475)</b>	<b>£0</b>	<b>(£7,370)</b>	<b>£14,030</b>		<b>£14,000</b>
<b>ED2</b>	<b>Executive Director S.M.</b>											
AKR201	Receipting	£47,740	£15,797	£31,943	£47,740	£0						
AKR501	Revenues - Empty Properties	£10,430	£452	£9,978	£8,930	(£1,500)			(£1,500)			
AKR606	Corporate Post Room Administration	£22,950	£6,155	£16,795	£22,950	£0						
AKS001	ED -Management & Administration	£148,660	£48,957	£99,703	£148,660	£0						
CDE001	Housing Benefits	(£233,240)	£61,949	(£295,189)	(£233,240)	£0						
CDE004	Fraud	£30,300	£10,611	£19,689	£29,800	(£500)			(£500)			
CDE005	Council Tax Support Project	£0	(£62,566)	£62,566	£0	£0						
CDE006	Council Tax Support Scheme	(£74,817)	(£77,058)	£2,241	(£74,817)	£0						
CKS001	Economic Development Growth	£27,000	£27,000	£0	£27,000	£0						
CKY001	Council Tax	£193,880	£138,484	£55,396	£192,380	(£1,500)			(£1,500)			
CKY002	N.N.D.R.	£7,133	£34,317	(£27,184)	£7,033	(£100)			(£100)			
<b>Executive Director S.M. Total</b>		<b>£180,036</b>	<b>£204,097</b>	<b>(£24,061)</b>	<b>£176,436</b>	<b>(£3,600)</b>	<b>£0</b>	<b>£0</b>	<b>(£3,600)</b>	<b>£0</b>		<b>£0</b>
<b>HCS</b>	<b>Head of Customer &amp; Community</b>											
AKL008	Customer Services	£460,340	£154,067	£306,273	£460,340	£0						
AKS004	Customer & Communities Management	£86,540	£23,243	£63,297	£86,540	£0						
AKS301	Media & Communications	£158,020	£49,154	£108,866	£157,900	(£120)	(£120)					
CAD001	Crime & Disorder	£61,011	£13,573	£47,438	£61,011	£0						
CAD010	Community Safety Fund	£10,590	£10,590	£0	£10,590	£0						
CAW012	Temporary Archaeological Store	£2,500	£0	£2,500	£2,500	£0						
CFA004	Community Planning	£106,210	£35,016	£71,194	£106,210	£0						
CFA005	Youth	£23,850	£7,127	£16,723	£23,850	£0						
CFA008	Environmental Improvements	£22,850	£7,753	£15,097	£22,850	£0						
CFA015	Community Facilities Fund (CFF)	£0	£221,642	(£221,642)	£0	£0						
CKH005	Members Empowerment Fund	£40,000	£1,440	£38,560	£40,000	£0						
CKN001	Land Charges	(£18,810)	(£69,466)	£50,656	(£18,810)	£0						
CKS005	Support to Community & Voluntary Sector	£96,460	£92,127	£4,333	£96,460	£0						
CKV002	Tourism Promotion	£48,010	£13,806	£34,204	£44,510	(£3,500)	(£3,500)					
<b>Head of Customer &amp; Community Total</b>		<b>£1,097,571</b>	<b>£560,071</b>	<b>£537,500</b>	<b>£1,093,951</b>	<b>(£3,620)</b>	<b>(£3,620)</b>	<b>£0</b>	<b>£0</b>	<b>£0</b>		<b>£0</b>



<b>Outturn Report</b>		<b>Period: 4 Year: 2015/16</b>				<b>Budget A</b>	<b>Actual + Commitment B</b>	<b>Funds Left A - B</b>	<b>Projected spend/income D</b>	<b>Projected spend/income less Budget D - A</b>	<b>Income</b>	<b>Saving</b>		<b>Pressure</b>	<b>To build into 16/17 budget</b>	
CAT001	Pest Control	£9,200	£4,140	£5,060	£16,485	£7,285							£7,285		£7,285	
CAV001	EHS - Animal Welfare	£40,780	£12,834	£27,946	£40,780	£0										
CAV002	Public Health	£166,370	£42,845	£123,525	£162,805	(£3,565)				(£3,570)			£5			
CAV005	Noise Control	£38,460	£11,065	£27,395	£38,460	£0										
CAV006	Air Quality	£13,750	£3,713	£10,037	£13,750	£0										
CAV007	Authorised Processes	£4,310	(£3,480)	£7,790	£6,531	£2,221				£2,221					£2,221	
CAV008	Contaminated Land	£14,940	£3,290	£11,650	£14,470	(£470)				(£470)						
CDA002	Renovation Grants	£18,110	£5,218	£12,892	£18,110	£0										
CDG006	Unfit Housing	£67,450	£20,373	£47,077	£67,274	(£176)				(£176)						
CDG015	Empty Property Initiative	£0	£12,750	(£12,750)	£750	£750							£750			
CKJ002	Emergency Planning - NNSRP	£17,640	£4,060	£13,580	£15,712	(£1,928)						(£1,928)				
CKN002	Licences-Other	£1,440	£615	£825	£404	(£1,036)				(£1,036)						
CKN003	Licences-Taxis	£4,560	(£1,002)	£5,562	£4,570	£10							£10			
CKN004	Licences-Liquor and Entertainment	(£13,000)	(£7,066)	(£5,934)	(£12,990)	£10							£10			
CKN005	Central Administration Unit	(£49,300)	£39,441	(£88,741)	(£49,289)	£11							£11			
CKN006	Licensing Daventry	£0	(£26,151)	£26,151	£0	£0										
CKN007	Licensing Wellingborough	£0	(£13,407)	£13,407	(£850)	(£850)				(£850)						
CKN008	Licensing Kettering	£0	(£24,411)	£24,411	(£181)	(£181)				(£181)						
CKN009	Licensing Corby	£0	(£17,210)	£17,210	(£283)	(£283)				(£283)						
<b>Head of Environmental Services Total</b>		<b>£2,853,440</b>	<b>£615,013</b>	<b>£2,238,427</b>	<b>£2,828,611</b>	<b>(£24,829)</b>				<b>(£10,761)</b>	<b>£0</b>	<b>(£36,865)</b>	<b>£22,797</b>		<b>(£7,931)</b>	
<b>HIT</b>	<b>Head of ICT</b>															
AKT001	ICT Information Governance (ENC)	£39,160	£5,349	£33,811	£39,160	£0										
AKT002	Corporate IT Systems (ENC Only)	£138,520	£119,672	£18,848	£148,482	£9,962				(£2,738)		£12,700				
AKT003	IT Support (ENC Only)	£214,900	£190,128	£24,772	£220,080	£5,180						(£3,020)	£8,200			
AKT004	IT Technical Services (ENC Only)	£54,650	£28,413	£26,237	£54,650	£0										
AKT101	ICT Management (SS)	(£389,730)	(£130,036)	(£259,694)	(£389,730)	£0										
AKT102	Corporate IT Systems (SS)	£261,950	£84,691	£177,259	£259,986	(£1,964)				(£1,964)						
AKT103	IT Support (SS)	£268,240	£92,380	£175,860	£269,584	£1,344						£1,344				
AKT104	IT Technical Services (SS)	£352,850	£156,124	£196,726	£352,850	£0										
<b>Head of ICT Total</b>		<b>£940,540</b>	<b>£546,721</b>	<b>£393,819</b>	<b>£955,062</b>	<b>£14,522</b>				<b>(£4,702)</b>	<b>£0</b>	<b>£11,024</b>	<b>£8,200</b>		<b>£0</b>	

Outturn Report		Period: 4 Year: 2015/16				Projected spend/income D	Projected spend/income less Budget D - A	Income	Saving		Pressure	To build into 16/17 budget	
		Budget A	Actual + Commitment B	Funds Left A - B									
<b>HOR</b>	<b>Head of Resources &amp; Org Dev</b>												
AKA001	The Rushden Centre	£15,330	£10,745	£4,585	£13,830	(£1,500)			(£1,500)				
AKA007	Thrapston Offices	£320,820	£168,279	£152,541	£295,820	(£25,000)	(£10,000)		(£15,000)				
AKA008	Facilities Management	£148,420	£42,850	£105,570	£148,420	£0							
AKB001	Corporate Costs	£63,650	£22,838	£40,812	£60,270	(£3,380)			(£3,380)				
AKB003	Business Transformation	£136,920	£44,007	£92,913	£138,320	£1,400				£1,400			
AKC101	Democratic Services Management & Adminis	£206,900	£63,158	£143,742	£206,166	(£734)			(£734)				
AKC111	Printing	£84,610	£37,753	£46,857	£83,610	(£1,000)			(£4,000)	£3,000			
AKC114	Electoral Administration	£91,720	£35,314	£56,406	£92,054	£334				£334			
AKC120	Legal Services	£35,000	(£250)	£35,250	£35,000	£0							
AKC130	Organisational Development Management	£127,880	£40,308	£87,572	£127,880	£0							
AKF001	Resources & OD Manage	£84,490	£28,147	£56,343	£84,490	£0							
AKF221	Payroll	£24,300	£1,478	£22,822	£24,300	£0							
AKL001	Resources & OD Administration	£0	£0	£0	£0	£0							
AKL012	Postage	£81,200	£30,030	£51,170	£81,200	£0							
AKS101	Performance Improvement	£94,700	£36,513	£58,187	£94,700	£0							
CAE001	Village Drains	£4,860	£750	£4,110	£4,860	£0							
CAH001	Land Drainage	£3,000	£0	£3,000	£3,000	£0							
CAK001	Depot & Recycling	£0	£62	(£62)	£0	£0							
CAK004	Units 6 Enterprise Road Raunds	£2,030	£1,930	£100	£2,046	£16				£16			
CAL001	Gazetteer & Street Name Plates	£8,800	£2,017	£6,783	£8,800	£0							
CAN001	District Car Parks	£3,750	£317	£3,433	£3,750	£0							
CAN002	Rushden Car Parks & Dev't	£43,690	£33,267	£10,423	£38,986	(£4,704)			(£4,704)				
CAN003	Thrapston Car Parks & Dev't	£1,420	£49	£1,371	£1,420	£0							
CAN004	Irthlingb'H Car Parks & Dev't	£2,220	£1,838	£382	£2,220	£0							
CAP001	The Pemberton Centre	£45,830	£94,846	(£49,016)	£45,830	£0							
CAW003	Amenity Land	£5,500	£2,182	£3,318	£5,500	£0							
CAW008	Ditchford Leisure & Amenity	(£2,650)	£0	(£2,650)	(£2,650)	£0							
CAW010	Twywell Hills and Dales	£11,000	£10,000	£1,000	£11,000	£0							
CAW011	Sports Development	£32,270	£24,770	£7,500	£32,270	£0							
CAW016	Nene Centre	£63,310	£148,278	(£84,968)	£63,310	£0							
CAZ001	Splash Leisure Pool	£90,190	£214,863	(£124,673)	£90,190	£0							
CKD001	Elections	£18,600	£96,037	(£77,437)	£18,600	£0							
CKH002	Democratic Representation	£271,600	£96,530	£175,070	£273,104	£1,504			(£1,496)	£3,000			
CKH003	Chairman`s Account	£11,100	£7,072	£4,028	£11,100	£0							
CKK001	Electoral Registration	£29,390	(£23,101)	£52,491	£27,181	(£2,209)	(£2,209)						
CKT002	Raunds Ind'l Development	(£23,704)	(£14,192)	(£9,512)	(£22,131)	£1,573	£1,573						
CKT004	Kingscliffe Ind'l Development	(£67,819)	(£21,977)	(£45,842)	(£64,548)	£3,271				£3,271			
DAA001	Irthlingborough	£0	£160	(£160)	£0	£0							
DAB001	Higham Ferrers	£0	(£49)	£49	£0	£0							

<b>Outturn Report</b>		<b>Period: 4 Year: 2015/16</b>				<b>Budget A</b>	<b>Actual + Commitment B</b>	<b>Funds Left A - B</b>	<b>Projected spend/income D</b>	<b>Projected spend/income less Budget D - A</b>	<b>Income</b>	<b>Saving</b>		<b>Pressure</b>	<b>To build into 16/17 budget</b>
DAC001	Raunds	£0	(£13)	£13	£0	£0	£0	£0	£0						
DAD001	Stanwick	£0	£0	£0	£0	£0	£0	£0	£0						
DAE001	Consortium Overheads	(£26,370)	(£6,357)	(£20,013)	(£26,370)	£0	£0	£0	£0						
DAF001	Rushden	£0	£0	£0	£0	£0	£0	£0	£0						
DAG001	East Northamptonshire Housing	£0	£0	£0	£0	£0	£0	£0	£0						
DAH001	Thrapston	£0	£1,286	(£1,286)	£0	£0	£0	£0	£0						
DAJ001	Other Town/Parish Councils	£0	£0	£0	£0	£0	£0	£0	£0						
DAJ002	Easton on the Hill Parish Council	£0	£311	(£311)	£0	£0	£0	£0	£0						
DAJ003	Nassington Parish Council	£0	£12	(£12)	£0	£0	£0	£0	£0						
DAJ004	Rockingham Forest Trust (Twywell Hills &	£0	£107	(£107)	£0	£0	£0	£0	£0						
DAJ005	Ringstead Parish Council	£0	£130	(£130)	£0	£0	£0	£0	£0						
DAJ006	Oundle Town Council	£0	£1,586	(£1,586)	£0	£0	£0	£0	£0						
DAJ008	Woodford Parish Council	£0	£604	(£604)	£0	£0	£0	£0	£0						
DAJ009	Little Addington Parish Council	£0	£348	(£348)	£0	£0	£0	£0	£0						
DAJ010	Twywell Parish Council	£0	£24	(£24)	£0	£0	£0	£0	£0						
DAJ011	Titchmarsh Parish Council GM AW	£0	£744	(£744)	£0	£0	£0	£0	£0						
DAJ012	Denford Parish Council GM AW	£0	£170	(£170)	£0	£0	£0	£0	£0						
DAJ013	Collyweston Parish Council GM AW	£0	£24	(£24)	£0	£0	£0	£0	£0						
DAJ014	Islip Parish Council GM AW	£0	£24	(£24)	£0	£0	£0	£0	£0						
DAJ015	Polebrook Parish Council GM AW	£0	£35	(£35)	£0	£0	£0	£0	£0						
DAJ016	Warmington Parish Council GM AW	£0	£12	(£12)	£0	£0	£0	£0	£0						
DAJ017	Polebrook Parish Council	£0	£203	(£203)	£0	£0	£0	£0	£0						
<b>Head of Resources &amp; Org Dev Total</b>		<b>£2,043,957</b>	<b>£1,236,068</b>	<b>£807,889</b>	<b>£2,013,528</b>	<b>(£30,429)</b>	<b>(£10,636)</b>	<b>£0</b>	<b>(£30,814)</b>	<b>£11,021</b>	<b>£0.00</b>				
<b>HPS</b>	<b>Head of Planning Services</b>														
AKL005	Planning Management	£172,670	£41,985	£130,685	£172,670	£0	£0	£0	£0						
AKP001	Planning Administration	£149,400	£51,341	£98,059	£149,400	£0	£0	£0	£0						
CDD001	Homelessness Admin	£221,940	£104,483	£117,457	£221,940	£0	£0	£0	£0						
CDD002	Housing Advice	£17,470	£5,829	£11,641	£17,470	£0	£0	£0	£0						
CDD003	Homelessness Grants Programme	£41,910	£5,031	£36,879	£41,910	£0	£0	£0	£0						
CDD005	Joint Single Homelessness Project	£0	(£192,634)	£192,634	£0	£0	£0	£0	£0						
CDG019	Service Strategy & Enabling Activities	£88,060	£29,425	£58,635	£88,060	£0	£0	£0	£0						
CFA002	Development Control Planning	£64,520	(£89,066)	£153,586	(£39,480)	(£104,000)	(£110,000)	£6,000							
CFA003	Planning Policy	£194,090	£56,316	£137,774	£194,090	£0	£0	£0	£0						
CFA007	Joint Planning Unit	£110,000	£24,859	£85,141	£110,000	£0	£0	£0	£0						
CFA013	Local Development Framework	£53,920	£62,131	(£8,211)	£57,920	£4,000	£4,000								
CFB001	Planning-Conservation/Amenit	£123,350	£40,147	£83,203	£123,350	£0	£0	£0	£0						
CFE001	Building Control	£34,040	£39,167	(£5,127)	£34,040	£0	(£10,000)	£10,000							
CKS105	Irthlingborough Master Plan	£3,420	£0	£3,420	£3,420	£0	£0	£0	£0						
CKS107	Raunds - Neighbourhood Plans	£0	(£9,472)	£9,472	£0	£0	£0	£0	£0						
CKS114	Neighbourhood Plans	£0	(£34,116)	£34,116	£0	£0	£0	£0	£0						
CKS115	Kings Cliffe Local Nature Reserve	£0	(£2,848)	£2,848	£0	£0	£0	£0	£0						
<b>Head of Planning Services Total</b>		<b>£1,274,790</b>	<b>£132,576</b>	<b>£1,142,214</b>	<b>£1,174,790</b>	<b>(£100,000)</b>	<b>(£120,000)</b>	<b>£0</b>	<b>£0</b>	<b>£20,000</b>	<b>£0</b>				
<b>SCX</b>	<b>Secretary to Chief Executive</b>														
AKX001	Chief Executives	£194,130	£64,117	£130,013	£194,130	£0	£0	£0	£0						
<b>Secretary to Chief Executive Total</b>		<b>£194,130</b>	<b>£64,117</b>	<b>£130,013</b>	<b>£194,130</b>	<b>£0</b>	<b>£0</b>	<b>£0</b>	<b>£0</b>	<b>£0</b>	<b>£0</b>				



East Northamptonshire Council Capital Programme 2015/16 - 2024/25

Appendix 2

Approved Capital Programme	2015/16						2015/16 - Profile		Variance Forecast v Budget	Total 2015/16 to 2024/25
	Original Budget	Previous Years Re-profiled Expenditure	New	Current Budget	Actual	Committed	Forecast Outturn			
	£	£	£	£	£	£	£			
Housing Projects	500,000	96,705	-	596,705	106,905	-	596,705	0	-	
Leisure and Tourism Projects	71,000	-	-	71,000	61,797	9,203	71,000	-	-	
Environment Projects	240,000	-	20,000	260,000	111,521	10,842	260,000	0	-	
Central Services Projects	-	-	-	-	-	-	-	-	-	
Corporate Systems	-	118,699	378,000	496,699	90,928	69,470	496,698	(1)	-	
Essential Property Maintenance	-	39,879	-	39,879	2,821	-	42,700	2,821	-	
Vehicle Replacements	-	-	-	-	-	-	-	-	-	
<b>Total</b>	<b>811,000</b>	<b>255,283</b>	<b>398,000</b>	<b>1,464,283</b>	<b>373,972</b>	<b>89,514</b>	<b>1,467,103</b>	<b>2,820</b>	<b>-</b>	

Approved Capital Project	2015/16						2015/16 - Profile		Variance Forecast v Budget	Total 2015/16 to 2024/25
	Original Budget	Previous Years Re-profiled Expenditure	New	Current Budget	Actual	Committed	Forecast Outturn			
	£	£	£	£	£	£	£			
Disabled Facilities Grants	500,000	96,705	-	596,705	106,905	-	596,705	0	-	
Splash Pool - Emergency & Improvement Plan	-	39,879	-	39,879	-	-	39,879	-	-	
Leisure Equipment	-	-	-	-	(9,203)	9,203	-	-	-	
Purchase of Wheeled Bins	240,000	-	20,000	260,000	111,521	10,842	260,000	0	-	
Stanwick Lakes - Infrastructure	71,000	-	-	71,000	71,000	-	71,000	-	-	
Service Transformation Programme	-	5,900	-	5,900	-	-	5,900	-	-	
PC'S, Monitors & Laptops	-	16,064	-	16,064	-	-	16,064	-	-	
Replacement Printers & Scanners	-	6,000	-	6,000	1,806	1,691	6,000	(0)	-	
Servers	-	-	30,000	30,000	-	-	30,000	-	-	
Replacement Sun Server	-	10,000	-	10,000	-	-	10,000	-	-	
Data Infrastructure Equipment	-	-	64,000	64,000	-	-	64,000	-	-	
Licences	-	9,553	119,000	128,553	74,969	-	128,553	0	-	
Security Systems	-	18,005	16,000	34,005	1,995	998	34,005	(1)	-	
CAPS Solutions/ERMS	-	50,825	-	50,825	7,125	41,030	50,825	-	-	
Revenues and Benefits Upgrade	-	2,352	-	2,352	-	2,351	2,351	(1)	-	
Intranet Upgrade	-	-	36,000	36,000	-	23,400	36,000	-	-	
SQL Consolidation	-	-	28,000	28,000	-	-	28,000	-	-	
Mobile working	-	-	25,000	25,000	-	-	25,000	-	-	
Replacement Hardware	-	-	30,000	30,000	5,032	-	30,000	-	-	



Exchange Upgrade	-		30,000	<b>30,000</b>	-	-	<b>30,000</b>	-	-
Nene Community Centre	-			-	2,821	-	<b>2,821</b>	2,821	-
<b>Total</b>	<b>811,000</b>	<b>255,283</b>	<b>398,000</b>	<b>1,464,283</b>	<b>373,972</b>	<b>89,514</b>	<b>1,467,103</b>	<b>2,820</b>	<b>-</b>

Development Pool	Previous Years Re-profiled Expenditure	New	2015/16	Actual	Committed	Forecast Outturn	Variance Forecast v Budget	Total 2015/16 to 2023/24
	£	£	£	£	£	£	£	£
Housing Projects	-	-	-	-	-	-	-	4,500,000
Leisure and Tourism Projects	25,000	-	25,000	-	-	-	-	235,000
Environment Projects	-	-	-	-	-	-	-	416,600
Central Services Projects	60,000	-	60,000	-	-	-	-	164,000
Corporate Systems	668,000	(448,000)	220,000	-	-	-	-	3,557,000
Essential Property Maintenance	120,000	-	120,000	-	-	-	-	879,000
	-	-	-	-	-	-	-	-
<b>Total</b>	<b>873,000</b>	<b>(448,000)</b>	<b>425,000</b>					<b>9,751,600</b>

Development Pool	Previous Years Re-profiled Expenditure	New	2015/16	Actual	Committed	Forecast Outturn	Variance Forecast v Budget	Total 2015/16 to 2023/24
	£	£	£	£	£	£	£	£
Disabled Facilities Grants								4,500,000
<b>Contractual</b>								-
Stanwick Lakes - Infrastructure			-					209,000
Purchase of Wheeled Bins			-					400,000
<b>Business Critical</b>								-
AMP - Pemberton Centre			-					200,000
AMP - Nene Centre								10,000
AMP - Rushden Centre								80,000
AMP - East Northamptonshire House	95,000		95,000					175,000
AMP - Industrial Units	25,000		25,000					385,000
AMP - Polebrook Cemeteries								30,000
Splash Pool - Emergency & Improvement Plan	25,000		25,000					25,000
Print Room Asset Management	20,000		20,000					124,000
Replacement Dog Warden Vans								16,600
PC'S, Monitors & Laptops	30,000	(30,000)	-					198,000
Data Infrastructure Equipment	64,000	(64,000)	-					234,000
Security Systems	16,000	(16,000)	-					65,000
Licences	119,000	(119,000)	-					1,215,000
DR/Business Continuity								80,000
Printers & Scanners	20,000		20,000					110,000
Servers	10,000		10,000					240,000
Upgrade for Uninterrupted Power Supply to server room (UPS for L12)								25,000
Storage/Replacement SAN								180,000
Upgrade Public Access and TLC systems (CAPS Solutions/ERMS)	40,000	(40,000)	-					270,000

CRM Upgrades	70,000		<b>70,000</b>				<b>370,000</b>
Telephone System	30,000	(30,000)	-				<b>60,000</b>
ESRI - GIS Upgrade			-				<b>150,000</b>
Oracle Licensing & Physical servers	50,000		<b>50,000</b>				<b>130,000</b>
Oracle Development	10,000		<b>10,000</b>				<b>80,000</b>
Mobile working	25,000	(25,000)	-				-
Exchange Upgrade	30,000	(30,000)	-				-
Intranet Upgrade	36,000	(36,000)	-				-
Replacement Hardware	30,000	(30,000)	-				-
SQL Consolidation	28,000	(28,000)	-				-
Sharepoint development	30,000		<b>30,000</b>				<b>30,000</b>
NDL development	20,000		<b>20,000</b>				<b>20,000</b>
Revenues and Benefits Upgrade	10,000		<b>10,000</b>				<b>100,000</b>
<b>Invest to Save</b>							-
Replacement Finance System	40,000		<b>40,000</b>				<b>40,000</b>
<b>Total</b>	<b>873,000</b>	<b>- (448,000)</b>	<b>425,000</b>	<b>-</b>	<b>-</b>	<b>425,000</b>	<b>9,751,600</b>
<b>Total Approved Programme and Development Pool</b>	<b>1,684,000</b>	<b>255,283</b>	<b>1,889,283</b>	<b>373,972</b>	<b>89,514</b>	<b>1,892,103</b>	<b>9,751,600</b>